#### WACOSA Summarized Statement of Financial Position and Financial Activities As of May 31, 2019

# Statements of Financial Position - Balance Sheet

			Year-to-Date Increase (Decrease)
	May 31, 2019	Last Year	Between Years
ASSETS	-		
Cash and Cash Equivalents	784,106.27	953,100.57	(168,994.30)
Investments	3,353,455.69	3,281,811.16	71,644.53
Accounts Receivable - Electrolux	214,746.67	408,228.14	(193,481.47)
Other Current Assets	1,204,278.65	959,435.06	244,843.59
Net Property, Equip. Financing	5,345,690.84	4,644,362.04	701,328.80
Total Assets	10,902,278.12	10,246,936.97	655,341.15
LIABILITIES AND NET ASSETS			
Current Maturities of Notes	103,184.53	87,740.10	15,444.43
Accounts Payable	76,724.04	122,528.15	(45,804.11)
Accounts Payable - Electrolux	292,945.60	440,245.69	(147,300.09)
Other Accrued Expenditures	726,566.59	604,433.93	122,132.66
Notes Payable, Net of Current	1,144,598.48	1,189,139.92	(44,541.44)
Total Liabilities	2,344,019.24	2,444,087.79	(100,068.55)
NET ASSETS			
Designated Funds	4,271,191.00	4,206,670.00	64,521.00
Unrestricted Fund Balance	3,842,024.89	3,149,036.74	692,988.15
Current Year Income	194,626.97	187,093.02	7,533.95
Restricted Assets	250,416.02	260,049.42	(9,633.40)
Total Net Assets	8,558,258.88	7,802,849.18	755,409.70
Total Liabilities & Net Assets	10,902,278.12	10,246,936.97	655,341.15

	Statement of Financial Act		-iit	Year-to-Date
	Veer to Dete	Veer te Dete	Leet Veen	
	Year-to-Date	Year-to-Date	Last Year	Budget Variance
	Actual	Budget	At This Time	Over (Under)
REVENUE & SUPPORT				
Program Service Income	2,924,470.07	3,045,528.74	2,686,686.38	(121,058.67
Vocational (Business) Income	815,905.85	756,544.65	762,367.26	59,361.20
Contributions	70,812.41	256,791.70	158,591.15	(185,979.29
Investment Income	49,128.53	18,125.00	1,429.20	31,003.53
Miscellaneous Income	3,167.14	2,500.00	4,850.97	667.14
Total Income	3,863,484.00	4,079,490.09	3,613,924.96	(216,006.09
EXPENDITURES				
Cost of Goods Sold	(1,897.86)	708.35	426.31	(2,606.21
Staff Wages & Related Costs	2,515,270.58	2,739,494.75	2,290,701.29	(224,224.17
Client Wages & Related Costs	467,039.20	456,750.00	466,485.04	10,289.20
Program & Office Supplies	33,464.19	51,958.25	40,677.37	(18,494.06
Building & Equipment Costs	195,751.94	217,649.01	189,026.58	(21,897.07
Advertising & Public Relations	19,515.23	49,703.63	21,349.30	(30,188.40
Transportation Costs	193,626.92	220,836.27	195,028.40	(27,209.35
Miscellaneous Other Expenses	84,558.35	86,992.50	83,909.71	(2,434.15
Depreciation Expense	161,528.48	189,383.99	139,227.94	(27,855.51
Total Expenses	3,668,857.03	4,013,476.75	3,426,831.94	(344,619.72
CHANGE IN NET ASSETS	194,626.97	66,013.34	187,093.02	128,613.63

### WACOSA

#### Statement of Cash Flow For the Period(s) Then Ended

For the Period(s) Then Ended			
		Current Year	
	Month Ended	To-Date	Prior Year
	5/31/2019	5/31/2019	12/31/2018
Cash Flow - Operating Activities			
Change in Asset - Net Income (Loss)	\$ 44,609	\$ 194,628	\$ 852,883
Depreciation & Amortization	32,235	161,528	352,627
Net Unrealized (Gain) Loss on Investments	(1,937)	(21,213)	23,064
In-Kind Donations - Effecting Balance Sheet Only	-	-	(649,054)
Realized (Gain) Loss on Sale of Investments	(1,286)	(1,411)	7,115
(Gain) Loss on Sale of Property and Equipment	-	-	(4,500)
Property Taxes Paid with Financing	-	-	-
(Increase) Decrease in			
Accounts Receivable Program	(81,149)	(203,224)	12,574
Accounts Receivable Vocational, Net	721	(47,905)	(48,121)
Accounts Receivable Electrolux	(119,976)	79,469	80,992
Other Receivables	(113,370) 32	(134)	(1,097)
Inventory (majority is Electrolux activity)	(2,106)	12,108	(39,660)
Prepaid Expenses	2,341	(15,737)	(5,243)
Increase (Decrease) in	(40.077)		(4, 470)
Accounts Payable	(48,877)	(94,746)	(1,173)
Accrued Expenses	-	-	(1,218)
Inventory Payable - Electrolux	116,736	(30,268)	(45,429)
Salaries and Related Benefits Payable (Including Accrued Vacation)	52,459	119,372	63,517
Net Cash Provided (Used) by Operating Activities	(6,202)	152,466	597,277
Cash Flows - Investing Activities			
Purchase of Property and Equipment	-	(10,738)	(634,137)
Proceeds from Disposal of Property and Equipment	-	(10,100)	4,500
Change in Construction in Process Costs	(441)	(12,302)	71,948
Balance of Change in Construction In Process - Escrow Account	()	(12,002)	-
Balance of Change in Construction Payable	-		
Change in Accrued Investment Interest	(38)	(315)	2,473
Reinvestments in Bremer Money Markets	(566)	(2,752)	(5,601)
Reinvestments in Investment Money Market	(1,876)	(28,338)	(59,330)
	184,761		765,772
Proceeds from Sale of Investments Purchase of Investments		327,615	
	(60,413)	(230,519)	(817,554)
Purchase of Investments - Reinvested Dividends	-	-	-
Change in Investment Money Market - Transfer (from)/to Operating	-	-	- (705 770)
Change in Investment Money Market - For Sales Proceeds	(184,761)	(327,615)	(765,772)
Change in Investment Money Market - For Interest paid on Purchase of Bonds	38	315	(2,473)
Change in Investment Money Market - For Purchase of Investments	60,413	230,519	817,554
Change in Investments - For Investment Fee	925	4,586	10,806
Net Cash Provided (Used) by Investing Activities	(1,958)	(49,544)	(611,814)
Cash Flows - Financing Activities			
Repayment of Long Term Debt	(5,438)	(26,914)	(60,307)
Vehicle Lease Payable	(3,205)	(15,705)	40,977
,	· ·		
Net Cash Provided (Used) by Financing Activities	(8,643)	(42,618)	(19,331)
Net Increase (Decrease) in Cash and Cash Equivalents	(16,803)	60,303	(33,868)
Cash and Cash Equivalents - Beginning of Period	800,909	612,126	612,126
Cash and Cash Equivalents - End of Period	\$ 784,106	\$ 672,429	\$ 578,258

Additional Explanation:	
*See narrative report for year's activity.	

#### WACOSA Summarized Statement of Programs and Vocational (Business) Activities As of May 31, 2019

		South Pr	ogram	
	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)
REVENUE & SUPPORT	4 500 502 00	4 000 040 50	4 050 000 47	(400 407 54)
Program Service Income	1,529,523.08	1,669,010.59	1,652,093.47	(139,487.51)
Total Income	1,529,523.08	1,669,010.59	1,652,093.47	(139,487.51)
EXPENDITURES				
Cost of Goods Sold	-	-	-	-
Staff Wages & Related Costs	1,098,134.36	1,181,072.10	1,030,448.61	(82,937.74)
Client Wages & Related Costs	19,780.08	20,661.00	20,431.19	(880.92)
Program & Office Supplies	4,874.46	9,583.35	7,369.15	(4,708.89)
Building & Equipment Costs	41,708.10	37,249.28	43,646.28	4,458.82
Advertising & Public Relations	153.46	4,450.85	249.98	(4,297.39)
Transportation Costs	116,966.24	114,794.97	119,764.96	2,171.27
Miscellaneous Other Expenses	260.56	7,244.46	586.27	(6,983.90)
Depr. & Amort. Expense	50,696.37	49,145.00	41,894.37	1,551.37
Total Expenses	1,332,573.63	1,424,201.01	1,264,390.81	(91,627.38)
CHANGE IN NET ASSETS	196,949.45	244,809.58	387,702.66	(47,860.13)

991.66%

228.09% 101.19%

North Program								
Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)					
441,077.77	454,280.45	444,757.04	(13,202.68					
441,077.77	454,280.45	444,757.04	(13,202.68					
-	-	-	-					
322,643.52	381,729.00	338,603.07	(59,085.48					
108.58	134.00	121.94	(25.42					
1,983.69	4,166.65	1,239.33	(2,182.96					
18,284.25	17,254.35	13,302.55	1,029.90					
53.72	434.10	87.50	(380.38					
37,861.57	40,278.95	38,764.77	(2,417.38					
72.83	2,150.85	158.99	(2,078.02					
16,185.84	15,285.85	13,398.79	899.99					
397,194.00	461,433.75	405,676.94	(64,239.75					
43,883.77	(7,153.30)	39,080.10	51,037.07					

285.97% 50.82% 22.55%

	Seniors Program							
				Year-to-Date				
	Year-to Date Actual	Year-to-Date Budget	Last Year This Time	Budget Variance Over (Under)				
<b>REVENUE &amp; SUPPORT</b>	Actual	Dudget	This Time	over (onder)				
Program Service Income	161,010.91	175,455.59	175,446.04	(14,444.68				
Total Income	161,010.91	175,455.59	175,446.04	(14,444.68				
EXPENDITURES								
Cost of Goods Sold	-	-	-	-				
Staff Wages & Related Costs	103,433.37	117,541.35	95,729.15	(14,107.98				
Client Wages & Related Costs	-	-	-	-				
Program & Office Supplies	3,381.73	4,166.65	2,212.18	(784.92				
Building & Equipment Costs	4,803.14	8,758.10	5,726.40	(3,954.96				
Advertising & Public Relations	15.87	534.35	25.85	(518.48				
Transportation Costs	13,386.91	13,635.55	13,699.15	(248.64				
Miscellaneous Other Expenses	192.48	1,076.25	439.31	(883.77				
Depr. & Amort. Expense	3,556.94	3,623.75	2,805.06	(66.81				
Total Expenses	128,770.44	149,336.00	120,637.10	(20,565.56				
CHANGE IN NET ASSETS	32,240.47	26,119.59	54,808.94	6,120.88				

Percent of Program Gross Income Percent of Program Net Income

Percent of Program Gross Income

Percent of Program Net Income Percent of Total Net Income

104.39% 37.34% 16.57%

Year-to Date Year-to-Date Last Year Budget Variance Actual Budget at This Time Over (Under) 360,386.07 314,538.69 45,847.38 360,386.07 314,538.69 0.00 45,847.38 -151,249.51 200,325.90 (49,076.39) -63.31 27.00 -36.31 1,162.44 4,166.65 (3,004.21) -11,696.91 21,505.00 (9,808.09) -870.25 (870.25) -640.32 18,748.90 (18,108.58) -100.00 (1,558.35) 1,658.35 -(4,076.25) 102.10 4,178.35 165,014.59 251,480.40 0.00 (86,465.81) 195,371.48 63,058.29 132,313.19

1st Ave Program

Year-to-Date

Unaudited Internal Purposes Only

233.66% 226.26% 100.38%

## WACOSA

Summarized Statement of Programs and Vocational (Business) Activities

As of May 31, 2019

		Sauk Centre DT	&H Program		<b></b>	Sauk Centre I	EE Program	
				Year-to-Date	-			Year-to-Date
	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Budget Variance Over (Under)	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Budget Variance Over (Under)
<b>REVENUE &amp; SUPPORT</b>	Actual	Budget	at this time	Over (Under)	Actual	Бийдег	at this time	Over (Under)
Program Service Income	278,233.91	306,938.22	289,808.65	(28,704.31)	154,238.33	125,305.20	124,581.18	28,933.13
Total Income	278,233.91	306,938.22	289,808.65	(28,704.31)	154,238.33	125,305.20	124,581.18	28,933.13
EXPENDITURES								
Cost of Goods Sold	-	-	-	-	-	-	-	0.00
Staff Wages & Related Costs	155,182.04	147,081.50	144,568.00	8,100.54	60,481.69	81,917.10	65,007.80	(21,435.41)
Client Wages & Related Costs	1,847.32	2,057.00	1,874.55	(209.68)	787.17	783.00	599.29	4.17
Program & Office Supplies	727.40	1,041.65	993.89	(314.25)	266.06	416.65	363.51	(150.59)
Building & Equipment Costs	14,704.92	18,008.88	15,336.99	(3,303.96)	5,940.72	7,000.35	6,067.42	(1,059.63)
Advertising & Public Relations Transportation Costs	19.70	837.10	32.09	(817.40)	11.01	363.60	17.93	(352.59)
Miscellaneous Other Expenses	18,036.39 45.69	18,747.65 1,539.55	16,333.67 95.43	(711.26) (1,493.86)	- 68.83	5,467.25 739.15	0.00 89.69	(5,467.25) (670.32)
Depr. & Amort. Expense	5,764.91	5,876.65	5,049.67	(1,433.00)	334.34	369.15	473.88	(34.81)
Total Expenses	196,328.37	195,189.98	184,284.29	1,138.39	67,889.82	97,056.25	72,619.52	(29,166.43)
CHANGE IN NET ASSETS	81,905.54	111,748.24	105,524.36	(29,842.70)	86,348.51	28,248.95	51,961.66	58,099.56
		^	^	<u>.</u>				
Percent of Program Gross Income Percent of Program Net Income	180.39%				100.00%			
Percent of Program Net Income Percent of Total Net Income	94.85% 42.08%				100.00% 44.37%			
Percent or Fotal Net Income	42.00%				44.37%			
						Total Progra	im Income	
								Year-to-Date
					Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Budget Variance Over (Under)
<b>REVENUE &amp; SUPPORT</b>					Actual	Duuger	at this time	over (bilder)
Program Service Income					2,924,470.07	3,045,528.74	2,686,686.38	(121,058.67)
Total Income					2,924,470.07	3,045,528.74	2,686,686.38	(121,058.67)
EXPENDITURES								
Cost of Goods Sold					0.00	0.00	0.00	0.00
Staff Wages & Related Costs					1,891,124.49	2,109,666.95	1,674,356.63	(218,542.46)
Client Wages & Related Costs					22,586.46	23,662.00	23,026.97	(1,075.54)
Program & Office Supplies					12,395.78	23,541.60	12,178.06	(11,145.82)
Building & Equipment Costs					97,138.04	109,775.96	84,079.64	(12,637.92)
Advertising & Public Relations					253.76	7,490.25	413.35	(7,236.49)
Transportation Costs					186,891.43	211,673.27	188,562.55	(24,781.84)
Miscellaneous Other Expenses					740.39	14,408.61	1,369.69	(13,668.22)
Depr. & Amort. Expense Total Expenses					76,640.50 2,287,770.85	78,478.75 <b>2,578,697.39</b>	63,621.77 <b>2,047,608.66</b>	(1,838.25) (290,926.54)
Total Expenses					2,207,770.05	2,576,697.39	2,047,000.00	(290,920.54)
CHANGE IN NET ASSETS					636,699.22	466,831.35	639,077.72	169,867.87
Percent of Program Gross Income					1896.07%			
Percent of Program Net Income					737.36%			
Percent of Total Net Income					327.14%			
		Communit	y Crews			Produc	ction	
				Year-to-Date				Year-to-Date
	Year-to Date	Year-to-Date	Last Year	Budget Variance	Year-to Date	Year-to-Date	Last Year	Budget Variance
	Actual	Budget	at This Time	Over (Under)	Actual	Budget	at This Time	Over (Under)
REVENUE & SUPPORT Vocational (Business) Income	295,786.26	298,586.52	310,386.14	(2,800.26)	242,273.63	179,784.31	192,629.35	62,489.32
Total Income	295,786.26	298,586.52	310,386.14	(2,800.26)	242,273.63	179,784.31	192,629.35	62,489.32
EXPENDITURES					(4 007 00)	700 25	406.04	(0,000,04)
Cost of Goods Sold Staff Wages & Related Costs	- 19,023.85	- 35,862.95	- 23,539.32	- (16,839.10)	(1,897.86) 74,966.36	708.35 69,958.55	426.31 79,465.84	(2,606.21) 5,007.81
Client Wages & Related Costs	214,344.39	221,032.00	23,539.32 233,257.28	(16,839.10) (6,687.61)	74,966.36 149,532.74	131,476.00	132,485.44	18,056.74
Program & Office Supplies	3,017.73	4,791.65	5,593.16	(1,773.92)	9,209.61	13,000.00	13,462.91	(3,790.39)
Building & Equipment Costs	2,236.36	4,222.60	4,598.63	(1,986.24)	31,138.80	27,071.90	30,996.83	4,066.90
Advertising & Public Relations	6.52	21.00	10.62	(14.48)	897.96	1,103.85	296.08	(205.89)
Transportation Costs	-	-	-	-	4,391.37	9,163.00	4,796.61	(4,771.63)
Miscellaneous Other Expenses	89.62	420.00	115.94	(330.38)	106.76	261.66	141.66	(154.90)
Depr. & Amort. Expense Total Expenses	497.85 239,216.32	542.50 266,892.70	497.85 267,612.80	(44.65) (27,676.38)	<u>19,713.60</u> <b>288,059.34</b>	20,062.95 272,806.26	20,238.82 282,310.50	(349.35) <b>15,253.08</b>
I otar Expenses	233,210.32	200,092.70	207,012.00	(27,070.30)	200,009.34	212,000.20	202,310.30	10,200.00
CHANGE IN NET ASSETS	56,569.94	31,693.82	42,773.34	24,876.12	(45,785.71)	(93,021.95)	(89,681.15)	47,236.24
Percent of Vocational Gross Income	36.25%				29.69%			
Percent of Vocational Net Income	-2432.78%				1969.01%			
Percent of Total Net Income	29.07%				-23.52%			

### WACOSA Summarized Statement of Programs and Vocational (Business) Activities

As of May 31, 2019

	ThriftWorks!				DocuShred			
	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)
REVENUE & SUPPORT								
Program Service Income Vocational (Business) Income	-	-	-	-	-	-	-	-
Contributions	157,472.84	154,726.66	134,013.70	2,746.18	120,373.12	123,447.16	125,338.07	(3,074.04)
Total Income	157,472.84	154,726.66	134,013.70	2,746.18	120,373.12	123,447.16	125,338.07	(3,074.04)
EXPENDITURES								
Cost of Goods Sold	-	-	-	-	-	-	-	-
Staff Wages & Related Costs	96,322.84	83,859.40	87,013.32	12,463.44	28,159.04	23,852.50	32,038.72	4,306.54
Client Wages & Related Costs	23,389.48	23,257.00	20,003.71	132.48	57,186.13	57,304.00	57,679.49	(117.87)
Program & Office Supplies	1,624.52	1,458.35	1,269.23	166.17	1,093.57	1,666.65	2,464.73	(573.08)
Building & Equipment Costs	29,457.57	30,782.25	30,112.32	(1,324.68)	11,667.76	11,926.65	10,566.87	(258.89)
Advertising & Public Relations	7,585.71	13,155.55	6,857.00	(5,569.84)	677.19	4,806.30	1,614.62	(4,129.11)
Transportation Costs	-	-	-	-	2,344.12	-	1,669.24	2,344.12
Miscellaneous Other Expenses	3,576.53	205.85	2,896.45	3,370.68	2,011.05	1,079.15	1,326.54	931.90
Depr. & Amort. Expense	15,012.62	18,232.50	14,184.86	(3,219.88)	6,196.74	13,154.60	9,986.76	(6,957.86)
Total Expenses	176,969.27	170,950.90	162,336.89	6,018.37	109,335.60	113,789.85	117,346.97	(4,454.25)
CHANGE IN NET ASSETS	(19,496.43)	(16,224.24)	(28,323.19)	(3,272.19)	11,037.52	9,657.31	7,991.10	1,380.21
Percent of Vocational Gross Income Percent of Vocational Net Income Percent of Total Net Income	19.30% 838.44% -10.02%				14.75% -474.67% 5.67%	2		

Percent of Vocational Net Income Percent of Total Net Income

		Total Vocational (B	usiness) Income		Administrative Expense & Fundraising			
	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)
<b>REVENUE &amp; SUPPORT</b>								
Program Service Income	-			-	-	-	-	-
Vocational (Business) Income	815,905.85	756,544.65	762,367.26	59,361.20	-	-	-	-
Contributions	-		-	-	70,812.4	1 256,791.70	158,591.15	(185,979.29)
Investment Income	-			-	49,128.5	3 18,125.00	1,429.20	31,003.53
Miscellaneous Income		-	-	-	3,167.14	4 2,500.00	4,850.97	667.14
Total Income	815,905.85	756,544.65	762,367.26	59,361.20	123,108.0	8 277,416.70	164,871.32	(154,308.62)
EXPENDITURES								
Cost of Goods Sold	(1,897.86)	708.35	426.31	(2,606.21)				-
Staff Wages & Related Costs	218,472.09	213,533.40	222,057.20	4,938.69	405,674.00	0 416,294.40	394,287.46	(10,620.40)
Client Wages & Related Costs	444,452.74	433,069.00	443,425.92	11,383.74	-	19.00	32.15	(19.00)
Program & Office Supplies	14,945.43	20,916.65	22,790.03	(5,971.22)	6,122.98	3 7,500.00	5,709.28	(1,377.02)
Building & Equipment Costs	74,500.49	74,003.40	76,274.65	497.09	24,113.4	1 33,869.65	28,672.29	(9,756.24)
Advertising & Public Relations	9,167.38	19,086.70	8,778.32	(9,919.32)	10,094.09	9 23,126.68	12,157.63	(13,032.59)
Transportation Costs	6,735.49	9,163.00	6,465.85	(2,427.51)	-	-	-	-
Miscellaneous Other Expenses	5,783.96	1,966.66	4,480.59	3,817.30	78,034.00	0 70,617.23	78,059.43	7,416.77
Depr. & Amort. Expense	41,420.81	51,992.55	44,908.29	(10,571.74)	43,467.1	7 58,912.69	30,697.88	(15,445.52)
Total Expenses	813,580.53	824,439.71	829,607.16	(10,859.18)	567,505.6	5 610,339.65	549,616.12	(42,834.00)
CHANGE IN NET ASSETS	2,325.32	(67,895.06)	(67,239.90)	70,220.38	(444,397.5	7) (332,922.95)	(384,744.80)	(111,474.62)
Percent of Vocational Gross Income Percent of Total Net Income Percent of Total Expenses	100.00% 1.19%				-228.33 15.47			

#### WACOSA Summarized Statement of Programs and Vocational (Business) Activities As of May 31, 2019

	Total Activity Year-to-Date					
	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)		
REVENUE & SUPPORT						
Program Service Income	2,924,470.07	3,045,528.74	2,686,686.38	(121,058.67)		
Vocational (Business) Income	815,905.85	756,544.65	762,367.26	59,361.20		
Contributions	70,812.41	256,791.70	158,591.15	(185,979.29)		
Investment Income	49,128.53	18,125.00	1,429.20 4,850.97	31,003.53		
Miscellaneous Income	3,167.14	2,500.00		667.14		
Total Income	3,863,484.00	4,079,490.09	3,613,924.96	(216,006.09)		
EXPENDITURES						
Cost of Goods Sold	(1,897.86)	708.35	426.31	(2,606.21)		
Staff Wages & Related Costs	2,515,270.58	2,739,494.75	2,290,701.29	(224,224.17)		
Client Wages & Related Costs	467,039.20	456,750.00	466,485.04	10,289.20		
Program & Office Supplies	33,464.19	51,958.25	40,677.37	(18,494.06)		
Building & Equipment Costs	195,751.94	217,649.01	189,026.58	(21,897.07)		
Advertising & Public Relations	19,515.23	49,703.63	21,349.30	(30,188.40)		
Transportation Costs	193,626.92	220,836.27	195,028.40	(27,209.35)		
Miscellaneous Other Expenses	84,558.35	86,992.50	83,909.71	(2,434.15)		
Depr. & Amort. Expense	161,528.48	189,383.99	139,227.94	(27,855.51)		
Total Expenses	3,668,857.03	4,013,476.75	3,426,831.94	(344,619.72)		
CHANGE IN NET ASSETS	194,626.97	66,013.34	187,093.02	128,613.63		