Summarized Statement of Financial Position and Financial Activities As of December 31, 2020

Statements of Financial Position - Balance Sheet									
		Year-to-Date Increase (Decrease) December 31, 2020 Last Year Between Years							
	December 31, 2020	Last Year							
ASSETS									
Cash and Cash Equivalents	1,483,569.00	634,546.63	849,022.37						
Investments	3,417,894.64	3,395,660.96	22,233.68						
Accounts Receivable - Electrolux	0.00	2,823.90	(2,823.90)						
Other Current Assets	540,032.22	1,460,192.99	(920,160.77)						
Net Property, Equip. Financing	5,018,903.77	5,295,057.53	(276,153.76)						
Total Assets	10,460,399.63	10,788,282.01	(327,882.38)						
LIABILITIES AND NET ASSETS									
Current Maturities of Notes	110,615.84	105,507.03	5,108.81						
Accounts Payable	204,949.27	138,238.93	66,710.34						
Accounts Payable - Electrolux	0.00	897.31	(897.31)						
Other Accrued Expenditures	500,178.89	623,987.16	(123,808.27)						
Notes Payable, Net of Current	970,025.87	1,081,826.32	(111,800.45)						
Total Liabilities	1,785,769.87	1,950,456.75	(164,686.88)						
NET ASSETS									
Designated Funds	4,836,382.00	4,663,087.00	173,295.00						
Unrestricted Fund Balance	3,165,778.28	3,295,749.93	(129,971.65)						
Current Year Income	(163,195.50)	474,193.35	(637,388.85)						
Restricted Assets	835,664.98	404,794.98	430,870.00						
Total Net Assets	8,674,629.76	8,837,825.26	(163,195.50)						
Total Liabilities & Net Assets	10,460,399.63	10,788,282.01	(327,882.38)						

	Statement of Financial Activity - Income Statement							
	Year-to-Date Actual	Last Year At This Time	Increase (Decrease) Between Years					
REVENUE & SUPPORT								
Program Service Income	2,541,937.99	7,062,067.62	(4,520,129.63)					
Vocational (Business) Income	1,038,462.81	1,864,546.90	(826,084.09)					
Contributions	3,244,620.21	496,865.29	2,747,754.92					
Investment Income	52,048.32	91,333.80	(39,285.48)					
Miscellaneous Income	4,723.52	(9,199.64)	13,923.16					
Total Income	6,881,792.85	9,505,613.97	(2,623,821.12)					
EXPENDITURES								
Cost of Goods Sold	0.00	(2,180.17)	2,180.17					
Staff Wages & Related Costs	5,329,655.20	6,288,094.13	(958,438.93)					
Client Wages & Related Costs	399,759.86	1,046,238.21	(646,478.35)					
Program & Office Supplies	60,856.14	92,736.05	(31,879.91)					
Building & Equipment Costs	414,663.13	454,649.63	(39,986.50)					
Advertising & Public Relations	36,469.95	74,096.27	(37,626.32)					
Transportation Costs	208,198.64	461,616.82	(253,418.18)					
Miscellaneous Other Expenses	180,702.02	202,686.83	(21,984.81)					
Depreciation Expense	414,683.41	413,482.85	1,200.56					
Total Expenses	7,044,988.35	9,031,420.62	(1,986,432.27)					
CHANGE IN NET ASSETS	(163,195.50)	474,193.35	(637,388.85)					

Statement of Cash Flow For the Period(s) Then Ended

· ·			
	Month Ended	To-Date	Prior Year
	12/31/2020	12/31/2020	12/31/2019
Cash Flow - Operating Activities			
Change in Asset - Net Income (Loss)	\$ 805,680	\$ (163,196)	\$ 474,194
Depreciation & Amortization	32,449	414,683	413,482
Net Unrealized (Gain) Loss on Investments	(1,161)	(10,941)	(25,315)
In-Kind Donations - Effecting Balance Sheet Only	,		-
Realized (Gain) Loss on Sale of Investments	2,165	10,960	(6,229)
(Gain) Loss on Sale of Property and Equipment	-	-	16,595
Property Taxes Paid with Financing	<u>-</u>	-	-
Tropolly randor and main manning			
(Increase) Decrease in			
Accounts Receivable Program	138,413	853,793	(590,531)
Accounts Receivable Vocational, Net	(1,228)	46,090	(6,503)
Accounts Receivable Electrolux	-	2,824	347,717
Other Receivables	859	4,069	1,125
Inventory (<i>majority is Electrolux activity</i>)	(193)	(2,053)	58,350
Prepaid Expenses	(3,240)	18,262	(29,573)
·	(0,240)	10,202	(20,010)
Increase (Decrease) in			
Accounts Payable	160,145	66,710	(33,231)
Accrued Expenses (Unearned Revenue)	-		.
Inventory Payable - Electrolux	-	(897)	(322,316)
Salaries and Related Benefits Payable (Including Accrued Vacation)	(31,922)	(123,808)	16,792
Net Cash Provided (Used) by Operating Activities	1,101,966	1,116,497	314,558
- (-) 5-1	, - ,	, -, -, -	,,,,,
Cash Flows - Investing Activities			
Purchase of Property and Equipment	(30,523)	(138,530)	(309,210)
Proceeds from Disposal of Property and Equipment	-	=	2,400
Change in Construction in Process Costs	_	-	65,854
Balance of Change in Construction In Process - Escrow Account	_	_	-
Balance of Change in Construction Payable	_	_	_
Change in Accrued Investment Interest	_	(2,260)	705
Reinvestments in Bremer Money Markets	(56)	(2,027)	(6,060)
Reinvestments in Investment Money Market	(3,195)	(61,470)	(64,859)
Proceeds from Sale of Investments	126,926	1,686,344	1,506,823
Purchase of Investments	(157,259)	(1,925,653)	(1,292,339)
Purchase of Investments - Reinvested Dividends	(137,239)	(1,923,033)	(1,292,339)
	-	29,815	
Change in Investment Money Market - Transfer (from)/to Operating Change in Investment Money Market - For Sales Proceeds	(126.026)	the state of the s	- (4 E06 933)
	(126,926)	(1,686,344)	(1,506,823)
Change in Investment Money Market - For Interest paid on Purchase of Bonds	- 157,259	2,260 1,925,653	(705)
Change in Investment Money Market - For Purchase of Investments	·		1,292,339
Change in Investments - For Investment Fee	960	11,430	11,130
Net Cash Provided (Used) by Investing Activities	(32,813)	(160,783)	(300,746)
Cash Flows - Financing Activities			
Repayment of Long Term Debt	(5,756)	(67,320)	(62,675)
Vehicle Lease Payable	(3,355)	(39,371)	(40,393)
Net Cash Provided (Used) by Financing Activities	(9,111)	(106,692)	(103,068)
Net Increase (Decrease) in Cash and Cash Equivalents	1,060,042	849,022	(89,257)
	1,000,042	070,022	(00,201)
Cash and Cash Equivalents - Beginning of Period	423,527	634,545	612,126
Cash and Cash Equivalents - End of Period	\$ 1,483,569	\$ 1,483,567	\$ 522,869
			·

Additional	Explanation:

*See narrative report for year's activity.

Summarized Statement of Programs and Vocational (Business) Activities As of December 31, 2020

		South Pro	ogram		North Program			
				Year-to-Date				Year-to-Date
	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Budget Variance Over (Under)	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Budget Variance Over (Under)
REVENUE & SUPPORT				(,				,
Program Service Income	1,349,540.76	0.00	3,703,866.98	1,349,540.76	368,440.79	-	1,124,472.51	368,440.79
Total Income	1,349,540.76	0.00	3,703,866.98	1,349,540.76	368,440.79	0.00	1,124,472.51	368,440.79
EXPENDITURES								
Cost of Goods Sold	-	-	-	-	-	-	-	-
Staff Wages & Related Costs	2,256,690.70	-	2,833,326.93	2,256,690.70	679,600.90	-	778,328.62	679,600.90
Client Wages & Related Costs	20,684.03	-	47,894.68	20,684.03	75.05	-	271.82	75.05
Program & Office Supplies	15,320.71	-	18,679.35	15,320.71	3,877.78	-	9,589.99	3,877.78
Building & Equipment Costs	93,510.88	-	93,573.38	93,510.88	31,838.13	-	34,983.94	31,838.13
Advertising & Public Relations	44.10	-	153.46	44.10	15.44	-	53.72	15.44
Transportation Costs	122,144.69	-	280,956.81	122,144.69	39,574.69	-	90,921.01	39,574.69
Miscellaneous Other Expenses	7,225.25	-	8,533.14	7,225.25	2,193.99	-	2,549.43	2,193.99
Depr. & Amort. Expense	140,938.15	-	133,100.40	140,938.15	43,692.69	-	42,033.57	43,692.69
Total Expenses	2,656,558.51	0.00	3,416,218.15	2,656,558.51	800,868.67	0.00	958,732.10	800,868.67
CHANGE IN NET ASSETS	(1,307,017.75)	_	287,648.83	(1,307,017.75)	(432,427.88)	-	165,740.41	(432,427.88)

		Seniors Pr	ogram			1st Ave Program			
	Year-to Date Actual	Year-to-Date Budget	Last Year This Time	Year-to-Date Budget Variance Over (Under)	•	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)
REVENUE & SUPPORT									
Program Service Income	124,185.90	-	391,994.95	124,185.90	_	229,330.41	-	885,416.49	229,330.41
Total Income	124,185.90	0.00	391,994.95	124,185.90		229,330.41	0.00	885,416.49	229,330.41
EXPENDITURES									
Cost of Goods Sold	-	-	-	-		-	-	-	-
Staff Wages & Related Costs	201,868.35	-	260,764.36	201,868.35		243,166.34	-	349,432.87	243,166.34
Client Wages & Related Costs	-	-	-	-		49.80	-	63.31	49.80
Program & Office Supplies	5,012.16	-	8,004.54	5,012.16		6,153.34	-	5,119.71	6,153.34
Building & Equipment Costs	18,876.66	-	12,476.13	18,876.66		23,113.54	-	30,548.54	23,113.54
Advertising & Public Relations	4.56	-	15.87	4.56		-	-	-	-
Transportation Costs	14,065.43	-	32,097.41	14,065.43		-	-	1,372.38	-
Miscellaneous Other Expenses	1,089.37	-	1,260.03	1,089.37		-	-	100.00	-
Depr. & Amort. Expense	10,570.52	-	9,774.05	10,570.52	_	224.62	-	245.04	224.62
Total Expenses	251,487.05	0.00	324,392.39	251,487.05		272,707.64	0.00	386,881.85	272,707.64
CHANGE IN NET ASSETS	(127,301.15)	-	67,602.56	(127,301.15)	-	(43,377.23)	-	498,534.64	(43,377.23)

Summarized Statement of Programs and Vocational (Business) Activities

As of December 31, 2020

REVENUE & SUPPORT Program Service Income Total Income EXPENDITURES Cost of Goods Sold Staff Wages & Related Costs	Year-to Date Actual 339,095.76 339,095.76	Sauk Centre DT Year-to-Date Budget	&H Program Last Year at This Time	Year-to-Date Budget Variance	Year-to Date	Sauk Centre EE F	Program Last Year	Year-to-Date Budget Variance
Program Service Income Total Income EXPENDITURES Cost of Goods Sold	Actual 339,095.76			Budget Variance	Year-to Date	Year-to-Date	Last Year	
Program Service Income Total Income EXPENDITURES Cost of Goods Sold				Over (Under)	Actual	Budget	at This Time	Over (Under)
Total Income EXPENDITURES Cost of Goods Sold			660 080 05	220 005 76	121 244 27		205 227 64	121 244 27
Cost of Goods Sold		0.00	660,989.05 660,989.05	339,095.76 339,095.76	131,344.37 131,344.37	0.00	295,327.64 295,327.64	131,344.37 131,344.37
Staff Wages & Related Costs	-	-	-	-	-	-	-	0.00
Stati Tragos a Notatou Oosto	393,467.40	-	401,319.60	393,467.40	105,787.28	0.00	149,343.64	105,787.28
Client Wages & Related Costs	3,513.40	-	4,244.09	3,513.40	1,477.87	0.00	2,099.61	1,477.87
Program & Office Supplies	2,725.37	-	3,099.82	2,725.37	996.80	0.00	1,133.75	996.80
Building & Equipment Costs	38,599.43	-	34,926.66	38,599.43	13,396.58	0.00	14,247.52	13,396.58
Advertising & Public Relations	5.66	-	59.70	5.66	3.16	0.00	11.01	3.16
Transportation Costs	19,927.46	-	38,345.36	19,927.46	-	0.00	0.00	0.00
Miscellaneous Other Expenses	1,287.74	-	1,501.97	1,287.74	682.49	0.00	784.63	682.49
Depr. & Amort. Expense	16,837.01	-	15,658.62	16,837.01	1,156.22	0.00	933.51	1,156.22
Total Expenses	476,363.47	0.00	499,155.82	476,363.47	123,500.40	0.00	168,553.67	123,500.40
CHANGE IN NET ASSETS	(137,267.71)	-	161,833.23	(137,267.71)	7,843.97	-	126,773.97	7,843.97
Г						Total Program I	ncome	
						rotarr rogram i	ncome	Year-to-Date
DEVENUE A QUEDODT					Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Budget Variance Over (Under)
REVENUE & SUPPORT								
Program Service Income					2,541,937.99	-	7,062,067.62	2,541,937.99
Total Income					2,541,937.99	0.00	7,062,067.62	2,541,937.99
EXPENDITURES Cost of Goods Sold					0.00	0.00	0.00	0.00
Staff Wages & Related Costs Client Wages & Related Costs					3,880,580.97	0.00	4,772,516.02	3,880,580.97 25,800.15
Program & Office Supplies					25,800.15	0.00	54,573.51 45,627.16	
Building & Equipment Costs					34,086.16 219,335.22			34,086.16
Advertising & Public Relations						0.00	220,756.17	219,335.22
					72.92	0.00	293.76	72.92
Transportation Costs					195,712.27	0.00	443,692.97	195,712.27
Miscellaneous Other Expenses					12,478.84	0.00	14,729.20	12,478.84
Depr. & Amort. Expense Total Expenses					213,419.21 4,581,485.74	0.00	201,745.19 5,753,933.98	213,419.21 4,581,485.74
CHANGE IN NET ASSETS					(2,039,547.75)	-	1,308,133.64	(2,039,547.75)
_								
L		Community	/ Crews			Production	n	
				Year-to-Date				Year-to-Date
	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Budget Variance Over (Under)	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Budget Variance Over (Under)
REVENUE & SUPPORT		3		(5)	- 100001	50.		(•)
Vocational (Business) Income	266,720.35	-	686,101.48	266,720.35	228,197.26	-	478,750.62	228,197.26
Total Income	266,720.35	0.00	686,101.48	266,720.35	228,197.26	0.00	478,750.62	228,197.26
EXPENDITURES							(0.100.1=)	
Cost of Goods Sold	40.000.00	-	4.00.5	-	-	-	(2,180.17)	400 = 10 :=
Staff Wages & Related Costs	46,922.92	-	44,884.90	46,922.92	129,719.42	-	162,342.17	129,719.42
Client Wages & Related Costs	180,170.91	-	490,988.49	180,170.91	113,808.61	-	303,312.08	113,808.61
Program & Office Supplies	2,337.99	-	6,974.86	2,337.99	4,888.69	-	16,504.49	4,888.69
Building & Equipment Costs	5,613.82	-	5,215.11	5,613.82	50,523.19	-	66,636.31	50,523.19
	1.87	-	6.52	1.87	278.72	-	1,150.94	278.72
Advertising & Public Relations			-	_	8,333.75	_	13,373.39	8,333.75
Transportation Costs	-	-						
Transportation Costs Miscellaneous Other Expenses	381.08	-	449.38	381.08	251.22	-	427.47	251.22
Transportation Costs		- - - 0.00				0.00		

30,096.92

CHANGE IN NET ASSETS

136,387.38

30,096.92

(128,715.14)

(130,694.69)

(128,715.14)

Summarized Statement of Programs and Vocational (Business) Activities As of December 31, 2020

	ThriftWorks!				DocuShred			
	Year-to Date	Year-to-Date	Last Year	Year-to-Date Budget Variance	Year-to Date	Year-to-Date	Last Year	Year-to-Date Budget Variance
	Actual	Budget	at This Time	Over (Under)	Actual	Budget	at This Time	Over (Under)
REVENUE & SUPPORT								
Program Service Income	-	-	-	-	-	-	-	-
Vocational (Business) Income	303,627.21	-	396,928.68	303,627.21	239,917.99	-	302,766.12	239,917.99
Contributions	-	-	16,490.09	-		-	-	-
Total Income	303,627.21	0.00	413,418.77	303,627.21	239,917.99	0.00	302,766.12	239,917.99
EXPENDITURES								
Cost of Goods Sold	-	-	-	-	-	-	-	-
Staff Wages & Related Costs	274,632.79	-	257,525.34	274,632.79	82,276.32	-	77,924.10	82,276.32
Client Wages & Related Costs	20,813.18	-	57,890.32	20,813.18	59,167.01	-	139,473.81	59,167.01
Program & Office Supplies	3,523.10	-	4,106.71	3,523.10	3,623.91	-	2,266.19	3,623.91
Building & Equipment Costs	55,129.23	-	72,890.94	55,129.23	19,209.93	-	24,744.52	19,209.93
Advertising & Public Relations	9,813.47	-	24,793.84	9,813.47	3,351.92	-	6,387.97	3,351.92
Transportation Costs	-	-		-	4,152.62	-	4,550.46	4,152.62
Miscellaneous Other Expenses	8,001.20	-	9,473.99	8,001.20	3,499.26	-	4,510.85	3,499.26
Depr. & Amort. Expense	32,029.79	-	36,228.09	32,029.79	15,260.16	-	15,030.80	15,260.16
Total Expenses	403,942.76	0.00	462,909.23	403,942.76	190,541.13	0.00	274,888.70	190,541.13
CHANGE IN NET ASSETS	(100,315.55)	-	(49,490.46)	(100,315.55)	49,376.86	-	27,877.42	49,376.86

		Total Vocational (B	usiness) Income		Administrative Expense & Fundraising			
				Year-to-Date	·			Year-to-Date
	Year-to Date	Year-to-Date	Last Year	Budget Variance	Year-to Date	Year-to-Date	Last Year	Budget Variance
	Actual	Budget	at This Time	Over (Under)	Actual	Budget	at This Time	Over (Under)
REVENUE & SUPPORT								
Program Service Income	-	-	-	-	-	-	-	-
Vocational (Business) Income	1,038,462.81	-	1,864,546.90	1,038,462.81	-	-	-	-
Contributions	-	-	16,490.09	-	3,244,620.21	-	480,375.20	3,244,620.21
Investment Income	-	-	-	-	52,048.32	-	91,333.80	52,048.32
Miscellaneous Income	-	-	_	-	4,723.52	-	(9,199.64)	4,723.52
Total Income	1,038,462.81	0.00	1,881,036.99	1,038,462.81	3,301,392.05	0.00	562,509.36	3,301,392.05
EXPENDITURES								
Cost of Goods Sold	0.00	0.00	(2,180.17)	0.00				-
Staff Wages & Related Costs	533,551.45	0.00	542,676.51	533,551.45	915,522.78	-	972,901.60	915,522.78
Client Wages & Related Costs	373,959.71	0.00	991,664.70	373,959.71	-	-	-	-
Program & Office Supplies	14,373.69	0.00	29,852.25	14,373.69	12,396.29	-	17,256.64	12,396.29
Building & Equipment Costs	130,476.17	0.00	169,486.88	130,476.17	64,851.74	-	64,406.58	64,851.74
Advertising & Public Relations	13,445.98	0.00	32,339.27	13,445.98	22,951.05	-	41,463.24	22,951.05
Transportation Costs	12,486.37	0.00	17,923.85	12,486.37	-	-	-	-
Miscellaneous Other Expenses	12,132.76	0.00	14,861.69	12,132.76	156,090.42	-	173,095.94	156,090.42
Depr. & Amort. Expense	97,593.59	0.00	100,332.36	97,593.59	103,670.61	-	111,405.30	103,670.61
Total Expenses	1,188,019.72	0.00	1,896,957.34	1,188,019.72	1,275,482.89	0.00	1,380,529.30	1,275,482.89
CHANGE IN NET ASSETS	(149,556.91)	-	(15,920.35)	(149,556.91)	2,025,909.16	-	(818,019.94)	2,025,909.16

Summarized Statement of Programs and Vocational (Business) Activities As of December 31, 2020

		Total Activity Year-to-Date					
	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)			
REVENUE & SUPPORT							
Program Service Income	2,541,937.9		7,062,067.62	2,541,937.99			
Vocational (Business) Income	1,038,462.8		1,864,546.90	1,038,462.81			
Contributions	3,244,620.2		496,865.29	3,244,620.21			
Investment Income	52,048.3		91,333.80	52,048.32			
Miscellaneous Income	4,723.9	-	(9,199.64)	4,723.52			
Total Income	6,881,792.8	5 0.00	9,505,613.97	6,881,792.85			
EXPENDITURES							
Cost of Goods Sold	0.0	0.00	(2,180.17)	0.00			
Staff Wages & Related Costs	5,329,655.2	0.00	6,288,094.13	5,329,655.20			
Client Wages & Related Costs	399,759.8	0.00	1,046,238.21	399,759.86			
Program & Office Supplies	60,856.	4 0.00	92,736.05	60,856.14			
Building & Equipment Costs	414,663.	3 0.00	454,649.63	414,663.13			
Advertising & Public Relations	36,469.9	5 0.00	74,096.27	36,469.95			
Transportation Costs	208,198.6	4 0.00	461,616.82	208,198.64			
Miscellaneous Other Expenses	180,702.0	2 0.00	202,686.83	180,702.02			
Depr. & Amort. Expense	414,683.4	1 0.00	413,482.85	414,683.41			
Total Expenses	7,044,988.3	5 0.00	9,031,420.62	7,044,988.35			
CHANGE IN NET ASSETS	(163,195.	-	474,193.35	(163,195.50)			