Summarized Statement of Financial Position and Financial Activities As of March 31, 2021

			Year-to-Date
			Increase (Decrease)
	March 31, 2021	Last Year	Between Years
ASSETS			
Cash and Cash Equivalents	841,146.41	731,168.40	109,978.01
nvestments	4,918,511.56	3,408,990.54	1,509,521.02
Accounts Receivable - Electrolux	0.00	0.00	0.00
Other Current Assets	643,666.66	1,317,727.53	(674,060.87)
Net Property, Equip. Financing	4,926,617.67	5,205,083.18	(278,465.51)
Total Assets	11,329,942.30	10,662,969.65	666,972.65
ABILITIES AND NET ASSETS			
Current Maturities of Notes	110,615.84	105,507.03	5,108.81
Accounts Payable	289,585.32	104,637.68	184,947.64
Accounts Payable - Electrolux	0.00	0.00	0.00
Other Accrued Expenditures	1,722,711.20	619,405.50	1,103,305.70
lotes Payable, Net of Current	942,519.27	1,055,644.77	(113,125.50)
Total Liabilities	3,065,431.63	1,885,194.98	1,180,236.65
NET ASSETS Designated Funds	4,836,382.00	4,663,087.00	173,295.00
Unrestricted Fund Balance	2,981,521.03	3,601,161.29	(619,640.26)
Current Year Income	(303,827.11)	(60,050.59)	(243,776.52)
Restricted Assets	750,434.75	573,576.97	176,857.78
Total Net Assets	8,264,510.67	8,777,774.67	(513,264.00)
tal Liabilities & Net Assets	11,329,942.30	10,662,969.65	666,972.65

Statement of Financial Activity - Income Statement								
	Year-to-Date Actual	Year-to-Date Budget	Last Year At This Time	Year-to-Date Budget Variance Over (Under)				
REVENUE & SUPPORT								
Program Service Income	802,985.89	327,936.00	1,475,773.97	475,049.89				
Vocational (Business) Income	335,565.62	275,125.00	334,106.76	60,440.62				
Contributions	61,799.31	303,500.00	191,213.04	(241,700.69)				
Investment Income	616.92	15,000.00	13,329.58	(14,383.08)				
Miscellaneous Income	8,228.83	1,500.00	1,200.13	6,728.83				
Total Income	1,209,196.57	923,061.00	2,015,623.48	286,135.57				
EXPENDITURES								
Cost of Goods Sold	0.00	0.00	0.00	0.00				
Staff Wages & Related Costs	1,067,314.32	971,634.00	1,504,156.95	95,680.32				
Client Wages & Related Costs	143,306.46	81,415.00	184,438.70	61,891.46				
Program & Office Supplies	6,005.56	27,977.00	18,749.54	(21,971.44)				
Building & Equipment Costs	108,421.53	148,264.00	122,902.26	(39,842.47)				
Advertising & Public Relations	5,495.77	8,653.00	7,904.20	(3,157.23)				
Transportation Costs	54,555.56	90,219.00	101,848.39	(35,663.44)				
Miscellaneous Other Expenses	32,513.38	34,813.00	29,544.95	(2,299.62)				
Depreciation Expense	95,411.10	109,753.00	106,129.08	(14,341.90)				
Total Expenses	1,513,023.68	1,472,728.00	2,075,674.07	40,295.68				
CHANGE IN NET ASSETS	(303,827.11)	(549,667.00)	(60,050.59)	245,839.89				

Statement of Cash Flow For the Period(s) Then Ended

7 57 416 7 5164(5) 11811 <u>2</u> 11232	Month Ended 3/31/2021	Current Year To-Date 3/31/2021	Prior Year 12/31/2020
Cash Flow - Operating Activities			
Change in Asset - Net Income (Loss)	\$ (70,810)	\$ (303,827)	\$ (269,488)
Depreciation & Amortization	31,501	95,411	414,683
Net Unrealized (Gain) Loss on Investments	7,055	(1,924)	(10,941)
In-Kind Donations - Effecting Balance Sheet Only		-	-
Realized (Gain) Loss on Sale of Investments	(1,355)	16,629	10,960
(Gain) Loss on Sale of Property and Equipment	-	-	-
Property Taxes Paid with Financing	-	-	-
(Increase) Decrease in			
Accounts Receivable Program	(37,026)	(18,919)	853,793
Accounts Receivable Vocational, Net	(23,870)	(31,454)	46,090
Accounts Receivable Electrolux	-	-	2,824
Other Receivables	(170)	(31,052)	4,069
Inventory	(203)	(2,004)	(2,053)
Prepaid Expenses	4,882	(20,205)	18,262
Increase (Decrease) in			
Accounts Payable	11,745	(21,556)	172,902
Accrued Expenses (Unearned Revenue)	, -	1,204,974	-
Inventory Payable - Electrolux	-		(897)
Salaries and Related Benefits Payable (Including Accrued Vacation)	(5,073)	17,558	(123,808)
Net Cash Provided (Used) by Operating Activities	(83,323)	903,631	1,116,397
Cash Flows - Investing Activities Purchase of Property and Equipment Proceeds from Disposal of Property and Equipment Change in Construction in Process Costs Balance of Change in Construction In Process - Escrow Account Balance of Change in Construction Payable Change in Accrued Investment Interest Reinvestments in Bremer Money Markets Reinvestments in Investment Money Market Proceeds from Sale of Investments Purchase of Investments Purchase of Investments - Reinvested Dividends Change in Investment Money Market - Transfer (from)/to Operating Change in Investment Money Market - For Sales Proceeds Change in Investment Money Market - For Interest paid on Purchase of Bonds Change in Investment Money Market - For Purchase of Investments Change in Investments - For Investment Fee  Net Cash Provided (Used) by Investing Activities	(3,125) 1,676 (195) (5,704) 83,678 (585,764) - (83,678) (1,676) 585,764 965	- (3,125) (1,495) (421) (17,789) 923,678 (836,866) - (1,500,000) (923,678) 1,495 836,866 2,888 (1,518,447)	(138,530) (2,260) (2,027) (61,470) 1,686,344 (1,925,653) - 29,815 (1,686,344) 2,260 1,925,653 11,430 (160,783)
Cash Flows - Financing Activities			
Repayment of Long Term Debt	(6,009)	(17,371)	(67,320)
Vehicle Lease Payable	(3,385)	(10,136)	(39,371)
Net Cash Provided (Used) by Financing Activities	(9,395)	(27,507)	(106,692)
Net Increase (Decrease) in Cash and Cash Equivalents	(100,777)	(642,323)	848,922
Cash and Cash Equivalents - Beginning of Period	941,924	1,483,467	634,545
Cash and Cash Equivalents - End of Period	\$ 841,147	\$ 841,144	\$ 1,483,467

\*See narrative report for year's activity.

	South Program			North Program			m	
			Year-to-Date				Year-to-Date	
	Year-to Date Actual	Last Year at This Time	Budget Variance Over (Under)		Year-to Date Actual	Last Year at This Time	Budget Variance Over (Under)	
REVENUE & SUPPORT			, ,				, ,	
Program Service Income	409,917.19	781,245.02	409,917.19		99,285.88	230,634.77	99,285.88	
Total Income	409,917.19	781,245.02	409,917.19		99,285.88	230,634.77	99,285.88	
EXPENDITURES								
Cost of Goods Sold	-	-	-		-	-	-	
Staff Wages & Related Costs	413,879.65	655,275.95	413,879.65		130,522.57	201,574.84	130,522.57	
Client Wages & Related Costs	5,178.97	10,526.17	5,178.97		0.81	72.86	0.81	
Program & Office Supplies	903.69	3,358.59	903.69		49.88	695.51	49.88	
Building & Equipment Costs	23,034.89	27,683.03	23,034.89		7,134.46	8,646.91	7,134.46	
Advertising & Public Relations	-	44.10	-		-	15.44	_	
Transportation Costs	31,689.96	62,437.49	31,689.96		10,258.97	20,210.86	10,258.97	
Miscellaneous Other Expenses	196.27	170.50	196.27		32.10	52.06	32.10	
Depr. & Amort. Expense	34,606.38	34,419.93	34,606.38		10,526.92	10,695.60	10,526.92	
Total Expenses	509,489.81	793,915.76	509,489.81		158,525.71	241,964.08	158,525.71	
CHANGE IN NET ASSETS	(99,572.62)	(12,670.74)	(99,572.62)		(59,239.83)	(11,329.31)	(59,239.83)	

	Seniors Program			1st Ave Program			
			Year-to-Date			Year-to-Date	
	Year-to Date	Last Year	Budget Variance	Year-to Date	Last Year	<b>Budget Variance</b>	
	Actual	This Time	Over (Under)	Actual	at This Time	Over (Under)	
REVENUE & SUPPORT							
Program Service Income	47,327.76	81,282.58	47,327.76	45,809.06	189,443.65	45,809.06	
Total Income	47,327.76	81,282.58	47,327.76	45,809.06	189,443.65	45,809.06	
EXPENDITURES							
Cost of Goods Sold	-	-	-	-	-	-	
Staff Wages & Related Costs	31,583.15	59,994.60	31,583.15	36,857.36	84,986.00	36,857.36	
Client Wages & Related Costs	-	-	-	247.09	-	247.09	
Program & Office Supplies	387.73	1,595.25	387.73	183.66	1,045.97	183.66	
Building & Equipment Costs	3,344.02	3,647.65	3,344.02	13,845.84	6,229.30	13,845.84	
Advertising & Public Relations	-	4.56	-	-	-	-	
Transportation Costs	3,656.84	7,145.36	3,656.84	-	-	-	
Miscellaneous Other Expenses	88.45	129.01	88.45	-	-	-	
Depr. & Amort. Expense	2,562.38	2,540.91	2,562.38	61.26	61.26	61.26	
Total Expenses	41,622.57	75,057.34	41,622.57	51,195.21	92,322.53	51,195.21	
CHANGE IN NET ASSETS	5,705.19	6,225.24	5,705.19	(5,386.15)	97,121.12	(5,386.15)	

	Sauk	Centre DT&H Progr	am	Sauk C	m	
	Year-to Date Actual	Last Year at This Time	Year-to-Date Budget Variance Over (Under)	Year-to Date Actual	Last Year at This Time	Year-to-Date Budget Variance Over (Under)
REVENUE & SUPPORT						
Program Service Income  Total Income	158,484.73 158,484.73	146,242.00 146,242.00	158,484.73 <b>158,484.73</b>	42,161.27 42,161.27	46,925.95 <b>46,925.95</b>	42,161.27 <b>42,161.27</b>
EXPENDITURES Cost of Goods Sold	-	-	_	-	-	0.00
Staff Wages & Related Costs	83,541.50	97,096.26	83,541.50	28,598.92	32,574.47	28,598.92
Client Wages & Related Costs	1,499.37	930.44	1,499.37	353.32	542.96	353.32
Program & Office Supplies	362.48	376.06	362.48	132.58	137.55	132.58
Building & Equipment Costs	8,858.93	10,158.50	8,858.93	3,602.04	3,734.20	3,602.04
Advertising & Public Relations	-	5.66	-	0.00	3.16	0.00
Transportation Costs	6,952.24	9,005.87	6,952.24	-	0.00	0.00
Miscellaneous Other Expenses	33.68	30.05	33.68	64.77	61.80	64.77
Depr. & Amort. Expense	4,112.60	4,067.19	4,112.60	337.44	279.87	337.44
Total Expenses	105,360.80	121,670.03	105,360.80	33,089.07	37,334.01	33,089.07
CHANGE IN NET ASSETS	53,123.93	24,571.97	53,123.93	9,072.20	9,591.94	9,072.20
				Total I	Program Income	9
					_	Year-to-Date
DEVENUE & OUDDODT				Year-to Date Actual	Last Year at This Time	Budget Variance Over (Under)
REVENUE & SUPPORT				200 005 00	4 475 770 07	000 005 00
Program Service Income  Total Income				802,985.89 <b>802,985.89</b>	1,475,773.97 1,475,773.97	802,985.89 <b>802,985.89</b>
EXPENDITURES Cost of Goods Sold Staff Wages & Related Costs Client Wages & Related Costs Program & Office Supplies				0.00 724,983.15 7,279.56 2,020.02	0.00 1,131,502.12 12,072.43 7,208.93	0.00 724,983.15 7,279.56 2,020.02
Building & Equipment Costs Advertising & Public Relations				59,820.18 0.00	60,099.59	59,820.18 0.00
Transportation Costs				52,558.01	98,799.58	52,558.01
Miscellaneous Other Expenses				415.27	443.42	415.27
Depr. & Amort. Expense				52,206.98	52,064.76	52,206.98
Total Expenses				899,283.17	1,362,263.75	899,283.17
CHANGE IN NET ASSETS				(96,297.28)	113,510.22	(96,297.28)
		Community Crews			Production	
			Year-to-Date			Year-to-Date
	Year-to Date Actual	Last Year at This Time	Budget Variance Over (Under)	Year-to Date Actual	Last Year at This Time	Budget Variance Over (Under)
REVENUE & SUPPORT	7101001		Cital (Cital)	7.0.0		Cro. (C.i.ac.)
Vocational (Business) Income Total Income	72,931.93 <b>72,931.93</b>	132,352.92 132,352.92	72,931.93 <b>72,931.93</b>	93,746.56 93,746.56	51,136.26 <b>51,136.26</b>	93,746.56 93,746.56
EXPENDITURES Cost of Goods Sold	, -	, -	, _	, -	· -	, -
Staff Wages & Related Costs	11,644.89	15,909.37	11,644.89	30,475.46	34,002.25	30,475.46
Client Wages & Related Costs	56,937.17	92,308.48	56,937.17	52,302.48	34,873.81	52,302.48
Program & Office Supplies	(1,866.08)	1,245.40	(1,866.08)	1,556.70	1,685.67	1,556.70
Building & Equipment Costs	1,450.48	1,675.10	1,450.48	14,054.69	20,040.89	14,054.69
Advertising & Public Relations	,	1.87		-	163.72	-
Transportation Costs	-	-	-	1,234.89	2,216.41	1,234.89
Miscellaneous Other Expenses	111.58	49.81	111.58	73.56	32.84	73.56
Depr. & Amort. Expense	298.71	298.71	298.71	12,167.25	12,350.34	12,167.25
Total Expenses	68,576.75	111,488.74	68,576.75	111,865.03	105,365.93	111,865.03
CHANGE IN NET ASSETS	4,355.18 U	naudit <b>&amp;d¶ht</b> &r	nal Purplosses Only	(18,118.47)	(54,229.67)	(18,118.47)

	ThriftWorks!			DocuShred			
	_		Year-to-Date		_	Year-to-Date	
	Year-to Date	Last Year	Budget Variance	Year-to Date	Last Year	Budget Variance	
	Actual	at This Time	Over (Under)	Actual	at This Time	Over (Under)	
REVENUE & SUPPORT							
Program Service Income	-	-	-	-	-	-	
Vocational (Business) Income	106,865.60	81,923.50	106,865.60	62,021.53	68,694.08	62,021.53	
Contributions	-	-	-	-	-	-	
Total Income	106,865.60	81,923.50	106,865.60	62,021.53	68,694.08	62,021.53	
EXPENDITURES							
Cost of Goods Sold	-	-	-	-	-	-	
Staff Wages & Related Costs	67,924.80	65,060.27	67,924.80	10,922.83	22,207.90	10,922.83	
Client Wages & Related Costs	8,754.69	13,139.44	8,754.69	17,955.00	32,044.54	17,955.00	
Program & Office Supplies	666.85	811.29	666.85	347.60	2,286.47	347.60	
Building & Equipment Costs	14,493.39	16,428.93	14,493.39	4,798.67	6,369.54	4,798.67	
Advertising & Public Relations	751.50	4,237.61	751.50	811.50	400.69	811.50	
Transportation Costs	-		-	762.66	832.40	762.66	
Miscellaneous Other Expenses	2,766.92	1,917.70	2,766.92	2,319.76	2,398.43	2,319.76	
Depr. & Amort. Expense	7,808.28	8,283.47	7,808.28	3,799.47	3,824.46	3,799.47	
Total Expenses	103,166.43	109,878.71	103,166.43	41,717.49	70,364.43	41,717.49	
CHANGE IN NET ASSETS	3,699.17	(27,955.21)	3,699.17	20,304.04	(1,670.35)	20,304.04	

	Total Vocational (Business) Income			Administrative Expense & Fundraising		
			Year-to-Date			Year-to-Date
	Year-to Date	Last Year	<b>Budget Variance</b>	Year-to Date	Last Year	<b>Budget Variance</b>
	Actual	at This Time	Over (Under)	Actual	at This Time	Over (Under)
REVENUE & SUPPORT						
Program Service Income	-	_	-	-	-	-
Vocational (Business) Income	335,565.62	334,106.76	335,565.62	-	-	_
Contributions	-	_	-	61,799.31	191,213.04	61,799.31
Investment Income	-	_	-	616.92	13,329.58	616.92
Miscellaneous Income	-	_	-	8,228.83	1,200.13	8,228.83
Total Income	335,565.62	334,106.76	335,565.62	70,645.06	205,742.75	70,645.06
EXPENDITURES						
Cost of Goods Sold	0.00	0.00	0.00			-
Staff Wages & Related Costs	120,967.98	137,179.79	120,967.98	221,363.19	235,475.04	221,363.19
Client Wages & Related Costs	135,949.34	172,366.27	135,949.34	77.56	-	77.56
Program & Office Supplies	705.07	6,028.83	705.07	3,280.47	5,511.78	3,280.47
Building & Equipment Costs	34,797.23	44,514.46	34,797.23	13,804.12	18,288.21	13,804.12
Advertising & Public Relations	1,563.00	4,803.89	1,563.00	3,932.77	3,027.39	3,932.77
Transportation Costs	1,997.55	3,048.81	1,997.55	-	-	-
Miscellaneous Other Expenses	5,271.82	4,398.78	5,271.82	26,826.29	24,702.75	26,826.29
Depr. & Amort. Expense	24,073.71	24,756.98	24,073.71	19,130.41	29,307.34	19,130.41
Total Expenses	325,325.70	397,097.81	325,325.70	288,414.81	316,312.51	288,414.81
CHANGE IN NET ASSETS	10,239.92	(62,991.05)	10,239.92	(217,769.75)	(110,569.76)	(217,769.75)

	Total A	Total Activity Year-to-Date		
REVENUE & SUPPORT	Year-to Date Actual	Last Year at This Time	Year-to-Date Budget Variance Over (Under)	
Program Service Income	802,985.89	1,475,773.97	902 005 90	
Vocational (Business) Income	335,565.62	334,106.76	802,985.89 335,565.62	
Contributions	61.799.31	191,213.04	61,799.31	
Investment Income	616.92	13,329.58	616.92	
Miscellaneous Income	8,228.83	1,200.13	8,228.83	
Total Income	1,209,196.57	2,015,623.48	1,209,196.57	
EXPENDITURES				
Cost of Goods Sold	0.00	0.00	0.00	
Staff Wages & Related Costs	1,067,314.32	1,504,156.95	1,067,314.32	
Client Wages & Related Costs	143,306.46	184,438.70	143,306.46	
Program & Office Supplies	6,005.56	18,749.54	6,005.56	
Building & Equipment Costs	108,421.53	122,902.26	108,421.53	
Advertising & Public Relations	5,495.77	7,904.20	5,495.77	
Transportation Costs	54,555.56	101,848.39	54,555.56	
Miscellaneous Other Expenses	32,513.38	29,544.95	32,513.38	
Depr. & Amort. Expense	95,411.10	106,129.08	95,411.10	
Total Expenses	1,513,023.68	2,075,674.07	1,513,023.68	
CHANGE IN NET ASSETS	(303,827.11	(60,050.59)	(303,827.11)	