Summarized Statement of Financial Position and Financial Activities
As of Septmber 30, 2023

	Statements of Financial Po	osition - Balance She	eet
			Year-to-Date
			Increase (Decrease)
	September 30, 2023	Last Year	Between Years
ASSETS			
Cash and Cash Equivalents	658,183.79	1,738,214.25	(1,080,030.46)
Investments	5,883,711.61	4,765,371.30	1,118,340.31
Other Current Assets	1,307,680.87	1,030,970.79	276,710.08
Rights of Use Assets	100,829.18	0.00	100,829.18
Net Property, Equip. Financing	4,259,629.32	4,512,930.27	(253,300.95)
Total Assets	12,210,034.77	12,047,486.61	162,548.16
LIABILITIES AND NET ASSETS			
Current Maturities of Notes	161,592.49	67.086.03	94.506.46
Accounts Payable	98,863.78	169,210.94	(70,347.16)
Accounts Payable - Electrolux	0.00	0.00	0.00
Other Accrued Expenditures	516,811.45	518,723.22	(1,911.77)
Long Term Rights of Use Liability	63,512.27	0.00	63,512.27
Notes Payable, Net of Current	236,285.52	389,044.59	(152,759.07)
Total Liabilities	1,077,065.51	1,144,064.78	(66,999.27)
NET ASSETS			
Designated Funds	5,696,568.00	5,354,871.00	341,697.00
Unrestricted Fund Balance	3,292,002.29	3,797,719.78	(505,717.49)
Current Year Income	514,631.41	370,342.37	144,289.04
Restricted Assets	1,629,767.56	1,380,488.68	249,278.88
Total Net Assets	11,132,969.26	10,903,421.83	229,547.43
Total Liabilities & Net Assets	12,210,034.77	12,047,486.61	162,548.16

	Statement of Financial Act	tivity - Income Stateme	ent	
				Year-to-Date
	Year-to-Date	Year-to-Date	Last Year	Budget Variance
	Actual	Budget	At This Time	Over (Under)
REVENUE & SUPPORT				
Program Service Income	4,930,446.90	4,591,970.00	3,871,793.93	338,476.90
Vocational (Business) Income	1,243,506.62	1,193,882.00	1,127,246.50	49,624.62
Contributions	434,343.07	613,095.00	1,311,683.85	(178,751.93)
Investment Income	93,249.86	0.00	(183,081.20)	93,249.86
Miscellaneous Income	844.69	7,497.00	16,481.42	(6,652.31)
Total Income	6,702,391.14	6,406,444.00	6,144,124.50	295,947.14
EXPENDITURES				
Cost of Goods Sold	0.00		0.00	0.00
Staff Wages & Related Costs	4,380,589.04	4,927,822.94	3,966,063.20	(547,233.90)
Client Wages & Related Costs	529,474.65	553,211.00	542,341.74	(23,736.35
Program & Office Supplies	74,047.48	57,155.67	48,323.99	16,891.81
Building & Equipment Costs	380,079.18	371,271.96	340,037.93	8,807.22
Advertising & Public Relations	49,773.17	60,709.59	28,287.78	(10,936.42)
Transportation Costs	342,994.65	352,479.33	360,149.68	(9,484.68)
Miscellaneous Other Expenses	151,406.58	185,802.12	231,165.27	(34,395.54
Depreciation Expense	279,394.98	319,101.84	257,412.54	(39,706.86)
Total Expenses	6,187,759.73	6,827,554.45	5,773,782.13	(639,794.72)
CHANGE IN NET ASSETS	514,631.41	(421,110.45)	370,342.37	935,741.86

Statement of Cash Flow For the Period(s) Then Ended

· · ·				
	Month Ended 9/30/2023	To-Date 9/30/2023	Prior Year 12/31/2022	
Cash Flow - Operating Activities				
Change in Asset - Net Income (Loss)	\$ 62,794	\$ 514,631	\$ 85,258	
Depreciation & Amortization	24,097	250,490	343,009	
Net Unrealized (Gain) Loss on Investments	17,211	(59,332)	173,605	
In-Kind Donations - Effecting Balance Sheet Only		-	-	
Realized (Gain) Loss on Sale of Investments	-	25,191	8,476	
(Gain) Loss on Sale of Property and Equipment	(765)	(168)	(3,275)	
Property Taxes Paid with Financing	-	-	-	
(Increase) Decrease in				
Accounts Receivable Program	4,147	(143,473)	(17,288)	
Accounts Receivable Vocational, Net	10,439	(39,127)	14,987	
Accounts Receivable Electrolux	-	-	-	
Other Receivables	38	(17,073)	838,957	
Inventory	482	1,503	3,231	
Prepaid Expenses	6,157	(126,653)	(166,081)	
Rights of Use Assets	-	3,086	(103,913)	
Increase (Decrease) in				
Accounts Payable	30,506	(9,678)	(13,474)	
Accrued Expenses (Unearned Revenue)	- (22 222)	-	(886,139)	
Salaries and Related Benefits Payable (Including Accrued Vacation)	(32,262)	(25,147)	34,021	
Rights of Use Current & Long Term		(3,086)	103,913	
Net Cash Provided (Used) by Operating Activities	122,847	371,164	415,290	
Cash Flows - Investing Activities				
Purchase of Property and Equipment	-	(64,901)	(110,705)	
Proceeds from Disposal of Property and Equipment	-	505	3,650	
Change in Construction in Process Costs	-	11,488	(11,488)	
Balance of Change in Construction In Process - Escrow Account	-	-	-	
Balance of Change in Construction Payable	-	-	-	
Change in Accrued Investment Interest	-	(1,401)	(4,099)	
Reinvestments in Bremer Money Markets	(5,635)	(34,782)	(9,973)	
Reinvestments in Investment Money Market	(1,934)	(29,806)	(37,233)	
Reinvestments in Endowment	(2,314)	(6,416)	(4,519)	
Proceeds from Sale of Investments	151,780	1,219,012	591,864	
Purchase of Investments	(3,177)	(1,057,569)	(444,460)	
Purchase of Investments - Reinvested Dividends	-	-	-	
Change in Investment Money Market - Transfer (from)/to Operating	<del>-</del>	(1,000,000)	<del>-</del>	
Change in Investment Money Market - For Sales Proceeds	(151,780)	(1,219,012)	(591,864)	
Change in Investment Money Market - For Interest paid on Purchase of Bonds	<del>-</del>	1,401	4,099	
Change in Investment Money Market - For Purchase of Investments	3,177	1,057,569	444,460	
Change in Investments - For Investment Fee	1,414	12,659	11,747	
Net Cash Provided (Used) by Investing Activities	(8,469)	(1,111,252)	(158,520)	
Cash Flows - Financing Activities				
Repayment of Long Term Debt	(6,980)	(62,149)	346,384	
Vehicle Lease Payable		<u> </u>	(16,983)	
Net Cash Provided (Used) by Financing Activities	(6,980)	(62,149)	329,401	
Net Increase (Decrease) in Cash and Cash Equivalents	107,397	(802,237)	586,171	
Cash and Cash Equivalents - Beginning of Period	550,786	1,460,420	874,248	
Cash and Cash Equivalents - End of Period	\$ 658,183	\$ 658,183	\$ 1,460,419	
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Additional	<b>Explanation:</b>
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\*See narrative report for year's activity.

# Summarized Statement of Programs and Vocational (Business) Activities As of Septmber 30, 2023

		South Pro	ogram		North Program			
				Year-to-Date				Year-to-Date
	Year-to Date	Year-to-Date	Last Year	Budget Variance	Year-to Date	Year-to-Date	Last Year	Budget Variance
DEVENUE & OUDDODE	Actual	Budget	at This Time	Over (Under)	Actual	Budget	at This Time	Over (Under)
REVENUE & SUPPORT								
Program Service Income	2,615,532.93	2,046,128.00	1,818,929.28	569,404.93	559,281.08	771,585.00	570,091.69	(212,303.92)
Total Income	2,615,532.93	2,046,128.00	1,818,929.28	569,404.93	559,281.08	771,585.00	570,091.69	(212,303.92)
EXPENDITURES								
Cost of Goods Sold	-	-	-	_	-	-	-	-
Staff Wages & Related Costs	1,703,822.52	2,022,273.94	1,465,218.74	(318,451.42)	614,147.48	572,333.78	556,932.78	41,813.70
Client Wages & Related Costs	27,021.97	25,705.00	24,146.65	1,316.97	361.36	236.00	210.02	125.36
Program & Office Supplies	22,551.26	15,649.47	10,235.56	6,901.79	3,296.84	3,750.03	2,505.19	(453.19)
<b>Building &amp; Equipment Costs</b>	91,178.05	84,256.74	75,392.69	6,921.31	28,137.60	24,257.34	23,471.25	3,880.26
Advertising & Public Relations	2,463.52	9,413.28	4,121.85	(6,949.76)	751.12	3,556.53	1,442.83	(2,805.41)
Transportation Costs	203,743.97	168,942.06	210,959.41	34,801.91	65,783.04	59,609.25	68,154.25	6,173.79
Miscellaneous Other Expenses	3,839.20	11,075.22	5,236.99	(7,236.02)	1,487.80	4,354.47	1,599.05	(2,866.67)
Depr. & Amort. Expense	80,324.04	91,601.28	85,349.30	(11,277.24)	25,552.58	26,985.78	25,622.81	(1,433.20)
Total Expenses	2,134,944.53	2,428,916.99	1,880,661.19	(293,972.46)	739,517.82	695,083.18	679,938.18	44,434.64
CHANGE IN NET ASSETS	480,588.40	(382,788.99)	(61,731.91)	863,377.39	(180,236.74)	76,501.82	(109,846.49)	(256,738.56)

		Seniors Pr	ogram		1st Ave Program				
•				Year-to-Date				Year-to-Date	
	Year-to Date	Year-to-Date	Last Year	Budget Variance	Year-to Date	Year-to-Date	Last Year	<b>Budget Variance</b>	
	Actual	Budget	This Time	Over (Under)	Actual	Budget	at This Time	Over (Under)	
REVENUE & SUPPORT									
Program Service Income	342,521.23	365,036.00	279,234.49	(22,514.77)	373,193.82	393,798.00	272,517.76	(20,604.18)	
Total Income	342,521.23	365,036.00	279,234.49	(22,514.77)	373,193.82	393,798.00	272,517.76	(20,604.18)	
EXPENDITURES									
Cost of Goods Sold	-	-	-	-	-	-		-	
Staff Wages & Related Costs	228,857.12	334,630.75	190,400.10	(105,773.63)	272,124.92	260,215.78	217,540.96	11,909.14	
Client Wages & Related Costs		-	-	-	1,656.77	1,544.00	1,444.15	112.77	
Program & Office Supplies	4,366.89	4,725.00	3,574.80	(358.11)	2,568.86	6,374.97	7,785.31	(3,806.11)	
Building & Equipment Costs	6,125.47	8,716.23	9,990.68	(2,590.76)	28,979.78	50,035.23	21,880.03	(21,055.45)	
Advertising & Public Relations	360.08	1,536.75	426.27	(1,176.67)	217.15	1,712.97	-	(1,495.82)	
Transportation Costs	22,989.04	25,136.28	23,833.92	(2,147.24)	8,960.99	26,692.56	8,734.13	(17,731.57)	
Miscellaneous Other Expenses	936.12	2,483.19	784.91	(1,547.07)	741.32	2,616.75	-	(1,875.43)	
Depr. & Amort. Expense	9,372.26	10,268.28	5,364.86	(896.02)	5,163.49	5,921.28	5,047.29	(757.79)	
Total Expenses	273,006.98	387,496.48	234,375.54	(114,489.50)	320,413.28	355,113.54	262,431.87	(34,700.26)	
CHANGE IN NET ASSETS	69,514.25	(22,460.48)	44,858.95	91,974.73	52,780.54	38,684.46	10,085.89	14,096.08	

## Summarized Statement of Programs and Vocational (Business) Activities

As of Septmber 30, 2023

			As of Septi	mber 30, 2023					
		Sauk Centre DT	&H Program				Sauk Centre EE I	Program	
REVENUE & SUPPORT	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)		Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)
Program Service Income	950,324.53	869,354.00	786.533.36	80,970.53		89.593.31	146,069.00	144,487.35	(56,475.69)
Total Income	950,324.53	869,354.00	786,533.36	80,970.53		89,593.31	146,069.00	144,487.35	(56,475.69)
EXPENDITURES									
Cost of Goods Sold	-	-	-	-		-	-	-	0.00
Staff Wages & Related Costs	373,583.98	312,463.75	327,289.66	61,120.23		83,096.32	176,120.00	81,024.62	(93,023.68)
Client Wages & Related Costs	3,784.67	6,284.00	6,145.73	(2,499.33)		31.45	31.00	44.14	0.45
Program & Office Supplies	3,763.36	2,250.00	2,323.49	1,513.36		1,376.45	1,125.00	849.82	251.45
Building & Equipment Costs	14,093.48	19,282.95	27,207.07	(5,189.47)		4,990.11	5,362.92	11,122.45	(372.81)
Advertising & Public Relations	360.59	3,397.50	529.14	(3,036.91)		202.65	614.97	295.62	(412.32)
Transportation Costs	28,847.13	48,466.62	28,346.85	(19,619.49)		-	6,687.81	0.00	(6,687.81)
Miscellaneous Other Expenses	1,709.49	5,050.53	922.93	(3,341.04)		284.37	1,111.59	530.00	(827.22)
Depr. , ROU, & Amort. Expense  Total Expenses	22,374.17 448,516.87	23,860.53 <b>421,055.88</b>	7,056.58 <b>399,821.45</b>	(1,486.36) <b>27,460.99</b>	_	7,344.79 <b>97,326.14</b>	7,790.94 198,844.23	986.28 <b>94,852.93</b>	(446.15) (101,518.09)
					_				
CHANGE IN NET ASSETS	501,807.66	448,298.12	386,711.91	53,509.54	_	(7,732.83)	(52,775.23)	49,634.42	45,042.40
							Total Program I	ncome	
				_					Year-to-Date
						Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Budget Variance Over (Under)
REVENUE & SUPPORT Program Service Income						4.020.440.00	-	2 074 702 02	
Total Income					_	4,930,446.90	4,591,970.00	3,871,793.93	338,476.90
EXPENDITURES						4,930,446.90	4,591,970.00	3,871,793.93	338,476.90
Cost of Goods Sold						0.00	0.00	0.00	0.00
Staff Wages & Related Costs						3,275,632.34	3,678,038.00	2,838,406.86	(402,405.66)
Client Wages & Related Costs						32,856.22	33,800.00	31,990.69	(943.78)
Program & Office Supplies						37,923.66	33,874.47	27,274.17	4,049.19
Building & Equipment Costs						173,504.49	191,911.41	169,064.17	(18,406.92)
Advertising & Public Relations						4,355.11	20,232.00	6,815.71	(15,876.89)
Transportation Costs						330,324.17	335,534.58	340,028.56	(5,210.41)
Miscellaneous Other Expenses						8,998.30	26,691.75	9,073.88	(17,693.45)
Depr. & Amort. Expense					_	150,131.33	166,428.09	129,427.12	(16,296.76)
Total Expenses					_	4,013,725.62	4,486,510.30	3,552,081.16	(472,784.68)
CHANGE IN NET ASSETS					_	916,721.28	105,459.70	319,712.77	811,261.58
		Communit	y Crews				Productio	n	
				Year-to-Date					Year-to-Date
	Year-to Date	Year-to-Date	Last Year	<b>Budget Variance</b>		Year-to Date	Year-to-Date	Last Year	<b>Budget Variance</b>
REVENUE & SUPPORT	Actual	Budget	at This Time	Over (Under)		Actual	Budget	at This Time	Over (Under)
	204.040.40	240 004 00	220 025 07	40.705.40		050 444 00	040 700 00	000 704 00	0.404.00
Vocational (Business) Income	364,846.10	346,061.00	329,925.07	18,785.10		253,144.02	243,720.00	236,781.28	9,424.02
I otal Income	364,846.10	346,061.00	329,925.07	18,785.10		253,144.02	243,720.00	236,781.28	9,424.02
EXPENDITURES Cost of Goods Sold	-	_	_	-		_		_	_
Staff Wages & Related Costs	27,577.49	39,446.97	38,174.41	(11,869.48)		83,578.51	90,903.22	68,010.25	(7,324.71)
Client Wages & Related Costs	237,582.13	244,131.00	249,798.38	(6,548.87)		144,302.17	154,216.00	146,104.36	(9,913.83)
Program & Office Supplies	3,111.03	3,406.23	3,895.99	(295.20)		4,453.65	3,375.00	3,583.56	1,078.65
Building & Equipment Costs	4,520.83	7,250.85	4,662.36	(2,730.02)		59,853.02	56,151.63	47,881.31	3,701.39
Advertising & Public Relations	66.12	7.47	175.16	58.65		139.13	315.00	347.52	(175.87)
Transportation Costs	-		-	-		10,881.83	12,270.78	14,228.77	(1,388.95)
Miscellaneous Other Expenses	297.81	236.25	306.24	61.56		207.03	178.56	222.89	28.47
Depr. & Amort. Expense		592.38	896.69	(592.38)		40,588.89	40,400.28	36,455.88	188.61
Total Expenses	273,155.41	295,071.15	297,909.23	(21,915.74)		344,004.23	357,810.47	316,834.54	(13,806.24)
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32,015.84

40,700.84

(90,860.21)

(114,090.47)

(80,053.26)

23,230.26

**CHANGE IN NET ASSETS** 

91,690.69

50,989.85

## Summarized Statement of Programs and Vocational (Business) Activities As of Septmber 30, 2023

[	ThriftWorks!					DocuShred				
	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)		Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)	
REVENUE & SUPPORT										
Program Service Income	-	-	-	-		-	-	-	-	
Vocational (Business) Income	341,996.63	357,319.00	332,703.12	(15,322.37)		283,519.87	246,782.00	227,837.03	36,737.87	
Contributions	-	-	-		_	-	-	-		
Total Income	341,996.63	357,319.00	332,703.12	(15,322.37)		283,519.87	246,782.00	227,837.03	36,737.87	
EXPENDITURES										
Cost of Goods Sold	-	-	-	-		-	-	-	-	
Staff Wages & Related Costs	245,213.69	227,560.47	240,156.86	17,653.22		34,794.09	30,531.78	40,612.25	4,262.31	
Client Wages & Related Costs	37,155.39	45,416.00	43,143.02	(8,260.61)		77,061.13	75,445.00	71,086.96	1,616.13	
Program & Office Supplies	2,540.03	2,999.97	2,702.16	(459.94)		18,084.83	2,250.00	1,990.80	15,834.83	
Building & Equipment Costs	49,588.14	48,889.35	48,844.72	698.79		22,963.54	23,327.73	19,977.79	(364.19)	
Advertising & Public Relations	4,286.55	7,440.03	2,984.25	(3,153.48)		2,359.38	5,977.53	3,172.78	(3,618.15)	
Transportation Costs	-			-		1,788.65	4,673.97	5,892.35	(2,885.32)	
Miscellaneous Other Expenses	8,099.64	261.00	14,475.00	7,838.64		1,279.27	1,567.53	3,460.58	(288.26)	
Depr. & Amort. Expense	28,245.66	30,531.78	23,223.56	(2,286.12)	_	11,316.95	13,074.03	12,996.58	(1,757.08)	
Total Expenses	375,129.10	363,098.60	375,529.57	12,030.50		169,647.84	156,847.57	159,190.09	12,800.27	
CHANGE IN NET ASSETS	(33,132.47)	(5,779.60)	(42,826.45)	(27,352.87)		113,872.03	89,934.43	68,646.94	23,937.60	

		Total Vocational (B	usiness) Income		Administrative Expense & Fundraising				
				Year-to-Date				Year-to-Date	
	Year-to Date	Year-to-Date	Last Year	Budget Variance	Year-to Date	Year-to-Date	Last Year	<b>Budget Variance</b>	
	Actual	Budget	at This Time	Over (Under)	Actual	Budget	at This Time	Over (Under)	
REVENUE & SUPPORT									
Program Service Income	-	-	_	_	-	-	-	-	
Vocational (Business) Income	1,243,506.62	1,193,882.00	1,127,246.50	49,624.62	-	-	-	-	
Contributions	_	_	_	_	434,343.07	613,095.00	1,311,683.85	(178,751.93)	
Investment Income	-	-	_	-	93,249.86		(183,081.20)	93,249.86	
Miscellaneous Income	-	-	_	-	844.69	7,497.00	16,481.42	(6,652.31)	
Total Income	1,243,506.62	1,193,882.00	1,127,246.50	49,624.62	528,437.62	620,592.00	1,145,084.07	(92,154.38)	
EXPENDITURES									
Cost of Goods Sold	0.00	0.00	0.00	0.00				-	
Staff Wages & Related Costs	391,163.78	388,442.44	386,953.77	2,721.34	713,792.92	861,342.50	740,702.57	(147,549.58)	
Client Wages & Related Costs	496,100.82	519,208.00	510,132.72	(23,107.18)	517.61	203.00	218.33	314.61	
Program & Office Supplies	28,189.54	12,031.20	12,172.51	16,158.34	7,934.28	11,250.00	8,877.31	(3,315.72)	
Building & Equipment Costs	136,925.53	135,619.56	121,366.18	1,305.97	69,649.16	43,740.99	49,607.58	25,908.17	
Advertising & Public Relations	6,851.18	13,740.03	6,679.71	(6,888.85)	38,566.88	26,737.56	14,792.36	11,829.32	
Transportation Costs	12,670.48	16,944.75	20,121.12	(4,274.27)	-		-	-	
Miscellaneous Other Expenses	9,883.75	2,243.34	18,464.71	7,640.41	132,524.53	156,867.03	203,626.68	(24,342.50)	
Depr. & Amort. Expense	80,151.50	84,598.47	73,572.71	(4,446.97)	49,112.15	68,075.28	54,412.71	(18,963.13)	
Total Expenses	1,161,936.58	1,172,827.79	1,149,463.43	(10,891.21)	1,012,097.53	1,168,216.36	1,072,237.54	(156,118.83)	
CHANGE IN NET ASSETS	81,570.04	21,054.21	(22,216.93)	60,515.83	(483,659.91)	(547,624.36)	72,846.53	63,964.45	

## Summarized Statement of Programs and Vocational (Business) Activities As of Septmber 30, 2023

	Total Activity Year-to-Date				
	Year-to Date Actual	Year-to-Date Budget	Last Year at This Time	Year-to-Date Budget Variance Over (Under)	
REVENUE & SUPPORT					
Program Service Income	4,930,446.90	4,591,970.00	3,871,793.93	338,476.90	
Vocational (Business) Income	1,243,506.62	1,193,882.00	1,127,246.50	49,624.62	
Contributions	434,343.07	613,095.00	1,311,683.85	(178,751.93)	
Investment Income	93,249.86	-	(183,081.20)	93,249.86	
Miscellaneous Income	844.69	7,497.00	16,481.42	(6,652.31)	
Total Income	6,702,391.14	6,406,444.00	6,144,124.50	295,947.14	
EXPENDITURES					
Cost of Goods Sold	0.00	0.00	0.00	0.00	
Staff Wages & Related Costs	4,380,589.04	4,927,822.94	3,966,063.20	(547,233.90)	
Client Wages & Related Costs	529,474.65	553,211.00	542,341.74	(23,736.35)	
Program & Office Supplies	74,047.48	57,155.67	48,323.99	16,891.81	
Building & Equipment Costs	380,079.18	371,271.96	340,037.93	8,807.22	
Advertising & Public Relations	49,773.17	60,709.59	28,287.78	(10,936.42)	
Transportation Costs	342,994.65	352,479.33	360,149.68	(9,484.68)	
Miscellaneous Other Expenses	151,406.58	185,802.12	231,165.27	(34,395.54)	
Depr. & Amort. Expense	279,394.98	319,101.84	257,412.54	(39,706.86)	
Total Expenses	6,187,759.73	6,827,554.45	5,773,782.13	(639,794.72)	
CHANGE IN NET ASSETS	514,631.41	(421,110.45)	370,342.37	935,741.86	