	Δ	В	Т	С	F	т —	G	К		I м	N	0	Р
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H	2025 Decard			d \/a.va!a.v									
2	2025 Board	Budget - Summariz	ec	a version									
3													
					Change								
		Actual October 2023 -		2024 Budget	between		2025 Budget						
		September 2024		2024 Budget	Actual vs 2025		2025 Buuget						
4			L		Budget								
5	Program Service Revenue	\$ 7,547,258		7,472,440	7%	\$	8,053,624				ns. The increase is		
6	4000 - Medical Assistance Per Diem	\$7,401,552					\$7,920,029.35				arter of 2024. Trans s fees fluctuate de		
	4100 - County Per Diem										d to what the aver		
8	4200 - School Per Diem											-g- 10 101 1110 p110	J
	4300 - Private Pay Per Diem												
10	4400 - DEED State Grant Income	\$74,429					\$56,000.00						
11	4420 - Vocational Rehab Services	\$71,276	_				\$77,595.00		I				
	Vocational (Business) Income	\$ 1,791,006	_	, ,	3%	\$	1,839,638						
13	4500 - Community Crew Income	\$ 500,819			2%			See Incon	ne Sheet fo		s. The increase in	various categorie	es are due
14	4510 - Can Do! Crew Income	\$ 939					\$0.00			to pr	ice adjustments.		
15	4530 - Production Income	\$ 368,031			5%		\$386,378.61						
16	4540 - Plastic Recycling Income	\$ 2,742		7			\$0.00						
17	4560 - Shred Income	\$ 356,338		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7%		\$381,281.47						
18	4580 - Shred Recycling Income	\$ 45.673		0.,2.0	0%		\$45,673.09						
19	4590 - Other Vocational Income 4600 - ThriftWorks! Retail Income	\$ 1,800		·	201		\$0.00						
21	4610 - ThriftWorks! Retail Income 4610 - ThriftWorks! Recycling Income	\$ 507.928		,,	0%		\$507,928.43						
	· •	\$ 6,735		-,		•	\$6,735.00						
22	Contributions	\$ 1,452,563	_	7 7	-27%	\$	1,064,641						
23	4700 - Donations - Grants Awarded	\$ 221,078									s is due to budgeti		
	4710 - Donations - Undesignated	\$ 123,593					\$130,000.00	to be able to spend in 2025 compared to the past where we budgeted to what we expected to receive. Endowments are lower due to a new Development					
	4720 - Donations - Designated	\$ 259,618	1	300,000			\$100,000.00	we expe					opinent
	4730 - Donations - In Kind	\$ 490,841	۱,	000.00			\$490,841.33	Manager establishing those relationships.					
27	4740 - Fundraising Events 4750 - Endowment Funds received	\$ 54,294					\$60,000.00 \$115,000.00						
		\$ 303,138 \$ 90,567				•							
_	Investment Income	\$ 90,567	4	69,000	17%	\$	106,347						
44	Miscellaneous Income		╙										
45	4900 - Miscellaneous Income	\$ 478	\$	-			\$0.00						
46	4910 - Gain(Loss) Sale of Fixed Asset	\$ 9,424	_	-		\$	-						
47	Total - Revenues	\$ 10,891,296	- (\$ 10,568,475	2%	\$	11,064,251			Employees			
48		65.97%	,	76.25%			70.04%						
52	Staff Wages and Related Costs	\$ 6,160,740	1	7,013,116	12%	\$	6,929,645		Salary	15	\$ 1,091,761.22	\$ 1.441.124.81	
53	6000 - Staff Wages	\$4.791.779.84	+	\$5,369,463	11%		\$5,312,334		,	-	* ',**',**	· ·,···,·	
54	6005 - Staff PTO Accruals	\$14,623.76	+	\$107,930	17%	-	\$17.110					Variable Payroll (Costs
55	6007 - Staff sick & Safe Pay Accruals	\$64.608.70		\$0	16%	-	\$75,000		Hourly	103	2024	\$ 4,719,614.79	50.54%
56	6010 - Staff Payroll Taxes	\$346,903.31	T	\$393,094	10%	-	\$382,476		,			\$ 5,488,520.59	55.48%
57	6015 - Staff Unemployment Benefits	\$8,377.08	T	\$20,000	0%	-	\$8,377				7_0		
58	6020 - Staff Work Comp Insurance	\$105,003.95		\$130,000	20%		\$126,005				fair market wage a		
59	Health and Life Insurance	\$ 675,126		786,509	16%	\$	781,515	return attract more employees and retain the employess we have, 3% wage increase in the 4th Quarter. As per the calculation above, the variable payroll					
60	6025 - Staff Health & Life Benefits	\$854,018		\$961,869	16%		\$988,815						
61	6030 - Staff Health Reimbursement	(\$178,892)		(\$175,360)	16%		(\$207,300)	,	co	sts increased	by 5% compared t	o Actual.	
62	Dental Insurance	\$ 12,434	1 5	13,462	8%	\$	13,462]					
63	6035 - Staff Dental Benefits	\$33,071		\$45,572	2%	_	\$33,634						
64	6040 - Staff Dental Reimbursement	(\$20,637)		(\$32,110)	-2%	_	(\$20,172)						
65	6045 - Staff 401(k) Match & Fees	\$90,582.28		\$104,705	27%	1	\$115,278	I					
66	6050 - Other Staff Benefits (See Attachment A)	\$20,926.70	+	\$29,153	71%		\$35,788						
67	6070 - Staff Continued Education (See Attachment A)	\$19,604.71	+	\$41,800	131%		\$45,300						
	6075 - Mileage Reimbursement 6080 - Travel, Meals and Lodging	\$9,957.56		\$15,000	51%	-	\$15,000						
69	0000 - mavei, ivieais and Louging	\$811.50		\$2,000	146%		\$2,000						

	A	В	С	F		G	K	L	М	N	0	Р		
1														
2	2025 Board													
3														
4		Actual October 2023 - September 2024	2024 Budget	Change between Actual vs 2025 Budget		2025 Budget								
70	Consumer Wages & Related Costs	\$ 719,112	\$ 731,648	12%	\$	803,280								
71	6100 - Client Wages	\$628,276.31	\$650,000.00	11%		\$700,000	Increase	in consum	ner wages is	due to wage increa	ses and benefit i	ncreases.		
	6105 - EE Client PTO Accruals	(\$599.54)	\$0.00			\$0								
	6107 - Client Sick and Safe Pay Accruals	\$16,670.05	\$0.00	26%		\$21,000								
	6110 - Client Payroll Taxes	\$48,062.69	\$46,648.29	5%		\$50,237								
75	6120 - Client Work Comp Insurance	\$26,702.36	\$35,000.00	20%	_	\$32,043								
76	Program & Office Supplies													
77	6200 - Program & Office Supplies	\$ 75,888	\$ 96,665	21%	\$	91,877								
78 79							Increase is due to higher prices for supllies.							
79														
93	Building & Equipment Costs	\$ 501,715	\$ 583,878	13%	\$	567,729								
94	6300 - Equipment Under \$1,000 - (See Attachment B)	\$63,682	\$26,200	-32%		\$43,365				ne expected increa				
	6310 - Equipment Maintenance	\$10,721	\$35,700	133%		\$25,000				in the past due to				
	6320 - Building Rent	\$39,029	\$39,000	6%		\$41,500				nting, landscaping				
	6330 - Telephone	\$55,992	\$59,197	2%		\$57,321	also high	er as our e	quipment is	getting older and p	arts need to be r	eplaced or		
98	6340 - Utilities	\$174,685	\$193,426	10%		\$192,153	repaired.							
	6350 - Building Supplies	\$33,776	\$35,000	4%		\$35,000								
	6360 - Building & Ground Maintenance	\$28,692	\$65,000	127%		\$65,000								
	6370 - Snow & Lawn Care	\$15,482	\$40,000	61%		\$25,000								
	6380 - General Insurance	\$65,757	\$71,355	13%		\$74,144								
103	6390 - Mortgage Interest	\$13,898	\$19,000	-33%		\$9,246								

	A	В		С	F		G	K	L	M	N	0	Р
1		_											
2	2025 Board	Budget - Summarize	ed V	ersion									
3													
-													
4		Actual October 2023 - September 2024		024 Budget	Change between Actual vs 2025 Budget		2025 Budget						
104	Advertising & Public Relations	\$ 537,658	\$	552,103	16%	\$	622,808						
105	6400 - Public Relations - (See Attachment C)	\$23,771		\$30,450	52%		\$36,075				undraising Expens		
106	6410 - Fundraising Expenses - (See Attachment C)	\$15,332		\$15,892	358%		\$70,292				racke who is helpin		
107	6415 - Donations - In Kind (offset)	\$479,971		\$474,961	2%		\$490,841	Manager	understa		opment relationship	s with potential	donors in
108	6420 - Personnel Advertising	\$6,563		\$12,000	14%		\$7,500			the	Endowment area.		
109	6430 - Advertising - (See Attachment C)	\$12,021		\$18,800	51%		\$18,100						
110	Transportaton Costs	\$ 437,102	\$	455,206	14%	\$	498,928						
111	6500 - Contracted Transportation	\$178,368		\$173,996	9%		\$195,000						
112	6510 - Vehicle Fuel	\$113,729		\$127,927	17%		\$133,000						warm up
113	6515 - Fuel Tax Credit Refund	(\$10,372)		(\$11,000)	6%		(\$11,000)	before they are on the roads.					
114	6520 - Vehicle Maintenance	\$115,664		\$120,000	17%		\$135,000						
115	6530 - Vehicle Insurance	\$39,713		\$44,283	18%		\$46,928						,
119	Miscellaneous Other Expenses	\$ 624,652	\$	693,674	21%	\$	752,780						
120	6800 - Professional Fees - (See Attachment D)	\$259,270		\$257,373	14%			The bigge	st increas		onal fees which inc	udes the CARF	survey, and
121	6810 - Postage & Shipping	\$8,048		\$8,500	18%		\$9,500			incr	ease in audit fees.		
122	6820 - Dues & Licensing - (See Attachment D)	\$21,556		\$23,984	29%		\$27,708						
124	6840 - Board Expenses	\$630		\$1,000	59%		\$1,000						
125	6850 - Subscriptions	\$524		\$700	34%		\$700						
126	6890 - Miscellaneous	\$22,365		\$18,000	34%		\$30,000						
127	6900 - Depreciation - (See Attachment E)	\$310,203		\$381,889	25%		\$387,137						
128	6910 - Amortization	\$2,056		\$2,228	0%		\$2,056						
129	Total - Functional Expenses	\$ 9,056,866	\$	10,126,290	13%	\$	10,267,047						
130													
131	Changed in Net Assets	\$1,834,430.66	\$	442,185	-57%	\$	797,204						

WACOSA

Budgeted Income 2025

Transport	ce Fees						October - September 2023/2024	July - September 2024 3 month average Annualized	2025	2024
Units		Units	Ne	ew Rate	248 Days	Programs	Actual	20210 month arolago / amiaanii 200	Budget	Budget
61,860	21.57	868,299	\$	2.99	,	South	3,832,191	3,745,744	3,930,534.21	3,836,8
12,288	21.57	161,517	\$	4.39		North	878,224	924,456	974,111.79	874,2
8,571	21.57	107,877	\$	3.55		Seniors	539,883	530,577	567,839.82	543,8
9,747	21.57	121,026	\$	4.62		1st Avenue	652,169	735,644	769,382.91	598,1
17,268	21.57	252,219	\$	5.14		Sauk Centre	1,478,280	1,601,527	1,668,876.42	1,408,7
						Total DT&H Program Service Fees	7,380,748	7,537,947	7,910,745	7,261,8
							October - September	_		
							2023/2024	2024 3 month average Annualized		
							70,006	43,372	77,595	133,6
									7,988,340	7,395,5
							October - September			
							2023/2024	2024 3 month average Annualized	2025	2024
		Revenue Record	ded				Actual		Budget	Budget
		MA Per Diems					215	-		
		County Per Diem	IS				20,384	8,014.20	8,014	
		School Districts							-	
		Private Payment					204			1,8
		State Grant					74,429	54,000.00	56,000	75,0
		VR Services					1,270	-	1,270	70.0
							96,287	62,014	65,284	76,8

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Vocational Income
Projected income based on current income and estimated growth anticipated.

r rojected income based on current income	ne and estimated growth anticipated.						
DT&H Vocational Income	October - September 2023/2024	Adj.	July - September 2024 3 month average Annualized	Adjusted Revenues	Add'I Growth Estimated	2025 Budget	2024 Budget
Community Crews	483,295		517,166	483,295	3%	497,794	417,405
Production Income	366,946		389,990	366,946	5%	385,294	347,738
Recycling - Plastic	2,742	-	3,218	2,742	0%	-	-
Shredding Income	356,338	-	399,168	356,338	7%	381,281	355,178
Recycling - Shred	45,673		48,704	45,673	0%	45,673	64,245
ThriftWorks Store - Retail	507,928	-	449,092	507,928	0.0%	507,928	484,960
ThriftWorks Store - Recycling	6,735	-	6,608	6,735	0%	6,735 _	6,572
	- 1,769,658	-	-		Total DT&H Vocational Income	1,824,706	1,676,098
EE Vocational Income							
Cleaning Crews	18,464	-	11,111	18,464	-25%	13,848	47,538
Production In-house	1,085 - 19,549 - 1,789,206	-	Total DT&H V	1,085 ocational Income	0%	1,085 14,933	1,438 48,976

1,839		725,074

Other Income				
	Contributions General Donations Endowment Special Event (see fundraising expense) Designated Donations Grants	October - September 2023/2024 123,593 303,138 54,294 259,618 221,078	2025 Budget 130,000 115,000 60,000 100,000	2024 Budget 130,000 115,000 60,000 300,000 222,000
	Ipad Replacement Movable Walls Industrial Picnic table 5 Kidney Shaped Table Stander 6 Adjustable Tables 2 lifts and 6 Slings Repositioning Table Mural @ Whitney 5310 Grant		10,000 2,800 1,500 1,750 7,000 13,200 10,000 2,750 7,800 112,000	
	In Kind	490,841 1,452,562	490,841 1,064,641	474,961 1,301,961
	Investment Income		106,347	69,000
	Other Miscellaneous Income	478	-	
			1,170,988	1,370,961

\$