

WACOSA RISK MANAGEMENT PLAN

Reviewed: 3.1.2026

AREA	SPECIFIC POSSIBLE EXPOSURE RELATED TO AREA	STEPS TAKEN TO MINIMIZE OR ELIMINATE EXPOSURE
Facilities & contents	Total or partial damage to buildings	Disaster recovery plan and site specific insurance for replacement value of building. Adequate insurance for replacement of contents Adequate insurance for property of others Business interruption insurance Insurance for shredding operation Annual review of all insurance coverage with agent & board Maintain inventory of building contents & value Annual sprinkler system inspection Annual safety & operations inspection by insurance loss control representative
	Disrepair	Maintenance schedule Monthly safety checks of all facilities Lock Out/Tag Out Training & Procedures
	Unauthorized entry	System to control keys and retrieve from exiting employees Waite Pk. Bldg. locked at 4:30 / Doorbells for entry after Waite Pk. Annex locked at 4:30 except for doors D & J 310/ThriftWorks & Docushred have electronic door locks & alarm system
Vehicles	Total or partial damage to vehicles Personal injury to staff / clients Lengthy vehicle repair or multiple vehicles in repair Driver competency	Insured to repair or replace at current vehicle value Maintain adequate general liability / reviewed annually Maintain at least one back-up vehicle Orientation includes video & test on 15 pssgr. Van safety, and behind-the-wheel training & competency checklist Annual training on safe & defensive driving & 15 pssgr. van safety Annual safety inspection of paratransit vehicles by the state Tracking system to determine eligibility of drivers (MVR's) Health card for all new hires with driving responsibilities Real time GPS tracking devices installed on all vehicles Post accident testing

Cat. cages installed on all vans to prevent Catalytic Converter theft

AREA	SPECIFIC POSSIBLE EXPOSURE RELATED TO AREA	STEPS TAKEN TO MINIMIZE OR ELIMINATE EXPOSURE
	Disrepair	Maintenance schedule & repair records for each vehicle Monthly safety checks Pre-Trip/Post-Trip Safety Inspections System for drivers to report vehicle problems
	Replacement	Annually review each vehicle's maintenance history, mileage and body condition to determine which ones will be replaced over the next 12 months
Financial	Cash reserves & investments	Annual review of cash reserves & designated accounts strategies & tools. Annual review of investments by finance committee with financial advisor.
	Non compliance with generally accepted accounting practices	Annual audit completed and reviewed with finance com. Auditor's executive session with finance committee mbrs. Auditor's review of annual audit with the board Internal fiscal policy compliance Annual review of separation of duties Control of blank checks and signature stamp New vendor approval procedure and annual review Review of and action plan to address recommendations made by auditors in the management letter 401K annual audit 401K quarterly internal audit
Data	Electronic data recovery	Insurance coverage for electronic data recovery Dual site storage of daily backups Off site storage of important documents (list maintained as part of the Internal Fiscal / Accounting Policy) Shifttech management of backup software & patch compliance Maintain Comprehensive Technology Plan
Funding	Partial loss of state or county funding	Maintain 4 months of operating expenditures in the unrestricted fund balance (see Operating Reserve Policy)

Maintain membership in state association which advocates for services provided by WACOSA

Loss of major contract with a business

Avoid relying on any one business to provide more than 50% of our contract income center-wide

AREA	SPECIFIC POSSIBLE EXPOSURE RELATED TO AREA	STEPS TAKEN TO MINIMIZE OR ELIMINATE EXPOSURE
Clients	Injury, elopement	<p>Maintain overall staff ratios as prescribed in CSSPA Adhere to client Individual Abuse Prevention Plans, as appropriate. Staff orientation and training in the following areas:</p> <ul style="list-style-type: none"> * Specific client needs * AED Training * CPR / First Aid certification of all direct service staff * DNR/DNI protocols * Med. Certification for staff who dispense meds * CPI training (deescalation & physical intervention) * 245D required training <p>Client elopement protocol 12 emergency drills done each year Maintain work comp insurance for clients All clients are assigned a Client Manager that can help them at WACOSA. Client files maintained in locked cabinet or offices Program protocol for posting client names Data privacy policy</p>
	Well-being Confidentiality	
Employees	Injury	<p>Maintain worker's comp. insurance for staff Employee safety committee Safety Data Sheets (SDS) Hep B injections made available to employees Annual analysis of worker's compensation incidents On-going staff training including annual Bloodborne Pathogen, Right-To-Know, Lock Out/Tag Out Annual 3rd party site safety audit Emergency drills completed annually on all shifts HIPAA compliance/Compliance Committee</p>
	Confidential medical information	

AREA	SPECIFIC POSSIBLE EXPOSURE RELATED TO AREA	STEPS TAKEN TO MINIMIZE OR ELIMINATE EXPOSURE
	Dishonesty / fraud/ embezzlement	Insurance coverage Reporting policies are in place, including Corporate Compliance Policy
Board of Directors	Litigation	D & O insurance coverage Board Governance Policy Fiduciary Liability Coverage
Public Relations	Response to the public as a result of a negative event such as a disaster, emergency, accident, injury or death associated with WACOSA.	Process and protocol for communicating and dealing with the public, media and family members in response to a negative event or emergency. Crisis Management and Response Plan
Employee well-being and morale	Effect of a negative event or emergency on employees	Debriefing process for employees Pandemic Preparedness Plan to address safety protocols WACOSA EAP Program Group grief/counseling sessions arranged (if needed)
Security	Access to WACOSA's computer networks by unauthorized persons or entities	Firewall Sentinell One- ransomware & virus protection 2026 Technology plan and policy Password protection MFA for log in - NetExtender for off site work MFA for log in - on site using Duo software & app or dongle hardware for each computer or thin client MFA for Microsoft 365 access Upgraded backup software - Shadow Protect Annual required training for all staff on security protocols via Relias Learning systems Phishing email scam demonstrations for staff with company email. Cyber Security insurance Managed IT services by Shift Technologies and as requested.